

MINNEAPOLIS NEIGHBORHOOD REVITALIZATION PROGRAM

STEVENS SQUARE / LORING HEIGHTS

NEIGHBORHOOD

ACTION PLAN

Date Adopted by the Policy Board: August 16, 1993

Date Adopted by the City Council: August 27, 1993

Document Number: 93-326M

**The
Stevens Square-Loring Heights
Neighborhood Action Plan**



**Stevens Square-Loring Heights Neighborhood
Revitalization Program**

**Approved
Minneapolis Neighborhood Revitalization Policy Board
August 16, 1993
Minneapolis City Council
August 27, 1993**

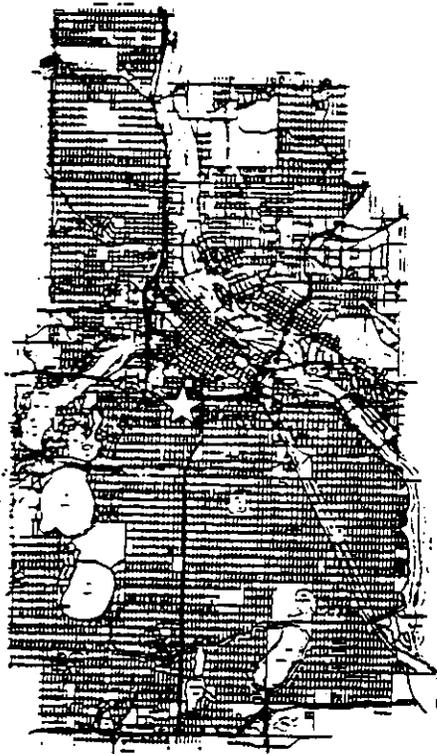
I INTRODUCTION

The Stevens Square-Loring Heights NRP Action Plan represents the hopes, desires and aspirations of the residents of our neighborhood. The plan is the product of many volunteers and countless hours.

The hallmark of the Stevens Square-Loring Heights NRP process has been the extensive neighborhood participation and involvement. From the beginning of the process neighborhood ownership of the plan was the major goal of the Stevens Square-Loring Heights Coordinating Committee. Every effort has been made to be as inclusive as possible through an extensive open meeting process.

While this plan represents the culmination of the NRP neighborhood workshop organizing phases, it also represents the commencement of the review, approval and implementation of the plan by the NRP.

Map of Minneapolis:



Star = Stevens Square-Loring Heights Neighborhood

Stevens Square-Loring Heights Neighborhood Action Plan

II NEIGHBORHOOD PROFILE

The Stevens Square-Loring Heights community is a unique urban neighborhood bounded on the east by Interstate 35W, to the west by Lyndale Avenue, to the north by Interstate 94, and to the south by Franklin Avenue. Stevens Square Park is the community's center, both geographically and socially. Surrounding the park are several blocks of three story, red-brick apartment buildings dating from the first quarter of this century. Many of these structures are included in what will soon be officially designated by the U.S. Department of the Interior as Stevens Square Historic District.

Stevens Square-Loring Heights has a very diverse, urban demographic make-up consisting of a population of approximately 4,500. It is one of the most densely populated areas in the Twin Cities. The largest population group is young, single, middle management people who work both downtown and in the suburbs. Being a mobile population, many in this group tend to live in the area for a short period of time.

Another large group who are older have lived in the area for ten or more years. The majority of this group live in the two high-rises located in the neighborhood, but many others are scattered throughout the community. African Americans, Asian Americans and Native Americans make up 25% of the neighborhood population. Fewer children live here (7.7% versus 21% in the city as a whole) and families are not a large part of the neighborhood due to the large number of 1 bedroom and studio apartments. Over 80% of the residents are renters, the balance of the population own single family dwellings, duplexes or condominiums.

The percent of people below the poverty level here is higher than that of the city - largely because of more public housing units (12% versus 8% in the city as a whole) and community residential facilities per capita. Stevens Square-Loring Heights has 1.2% of the city's population but 6.2% of all beds in residential facilities caring for the young, old, mentally retarded, chemically dependent, mentally ill and physically challenged people.

The Loring Heights area (west of LaSalle Avenue) differs from the Stevens Square part of the neighborhood in several ways. First, it is not as densely populated, the predominate architectural structures are single family homes, duplexes and mansions. Second, Loring Heights is home to several of the neighborhood's community based residential treatment facilities. Many professionals also make Loring Heights their base.

The commercial center of the neighborhood is located on Nicollet Avenue, where several restaurants, social service agencies and retail merchants front. Minor commercial hubs include Franklin Avenue and the Clinton Avenue malls. Major institutions in Stevens Square-Loring Heights include: Plymouth Congregational Church, Ebenezer Caroline Center, Minneapolis Age and Opportunity Center, the Minneapolis Urban League, Abbott Northwestern Hospital, Minnesota Sinfonia, Minnesota Church Center, and the Loring Nicollet Bethlehem Community Center. The Stevens Square Community Organization, Stevens Area Managers Owners Association, and the Loring-Nicollet Community Council are the primary citizen's groups active in the community.

(demographic statistics excerpted from Vol. 1 No. 1 of *Neighbors*)

Stevens Square-Loring Heights Neighborhood Action Plan

III NEIGHBORHOOD HISTORY

Stevens Square neighborhood is located immediately south of the Minneapolis Central Business District between I-94 and Franklin Avenue, Clinton and Lyndale. Its heritage revolves around its community park with the town pump in its midst. The park is over 80 years old, becoming a part of the city park system in 1907 and named after Minneapolis pioneer Colonel John Stevens. The pump dates back to 1915 and has become a symbol of Stevens Square's sense of community.

In 1989, Stevens Square received its historical designation due primarily to the number of 3 1/2 story brick apartment buildings, similar in size, character and materials, surrounding the park. However it was December of 1856 when "Stevens Square" was platted awaiting the expansion of city perimeters to create a market.

During 1856 and 1874 a large portion of the land was purchased by two owners, Richard J. Mendenhall and Dr. Nathan B. Hill. They developed large but few single family dwellings in the Stevens area with the onset of the horse-car surface transit after 1874. Because of the presence of large land holdings by wealthy owners, sale and rental of the land wasn't available for construction until 1912.

In 1907, David P. Jones, sought assistance in acquiring land from Dr. Hill's son R.J. The purchase of Stevens - 2nd Avenue, 18th - 19th Street was approved. In cooperation with property owners, the park system and heirs of Mendenhall and Hill, Homes promoted the development of land in Stevens Square in hopes of rapid growth.

The next couple of years brought slow growth with the exception of Abbott Hospital beginning construction in 1910. It was during this time when Park Superintendent Theodore Wirth reported that the residents of the Stevens Square area "...are clamoring for improvements." With his recommendations modest plantings, walkways, tennis court, and play area were implemented in 1911. These fine improvements upgraded the park in turn making the vacant land attractive to developers.

The growth of downtown Minneapolis was producing a market for apartment housing which became a strong force in city development. The city population grew from 200,000 in 1900 to 300,000 in 1910. From 1910 - 1912 single family dwellings and duplexes decreased as apartment units increased by 400 percent. With the availability of transit lines to Stevens Square and the improved park, Stevens Court became the first large apartment building to be built in 1912. Stevens Court was one of 43 building permits issued in 1912 and built by the Delaney Company. The next year brought six additional apartment buildings that rose on vacant land formerly owned by Hill and Mendenhall. Anderson in partnership with G.A. Nelson, in particular, built some of these structures and continued to develop six of eight buildings in 1914. In 1915 approximately nine apartment buildings were added ending the rush of new development for the next couple of years.

During 1916 and 1917 the real estate rush was slowing. Immediately following the war development boomed adding eight new apartment structures and the expansion of Abbott Hospital in 1919. During 1921 - 1926 Ambassador Holding Company built three apartment buildings and Superior Holding Company built Clara Doerr Club Women's residence of the Women's Christian Association and an apartment building to close the end of the area's development phase.

Stevens Square-Loring Heights Neighborhood Action Plan

Neighborhood History continued.

apartment building to close the end of the area's development phase.

As the suburbs developed in the 1950's the population lost some of the middle income people to low income. It was at this time that many buildings were showing signs of deterioration as well. In 1968 James Larson began to acquire buildings in the area for renovation because of his concern and interest in the community. By 1974 Larson successfully renovated nine buildings under the name Stevens Court and encouraged other individuals to purchase and rehabilitate other properties within the neighborhood.

In 1974, General Mills became an investor in Larson's company, at the interest derived from President James Sumner, in hopes that a private enterprise could play the role as well as make a profit in rebuilding decayed structures. General Mills' financial support allowed for a more extensive and thorough renovation process to take place even though profits failed to yield amounts expected. In 1980, General Mills sold its vested interest to the Boston based March Corporation (In 1992 it is anticipated that the project will change its ownership and management).

Renovation continues today in the neighborhood to a lesser extent to meet the demands of quality housing. In the late 1970's and early 1980's, a few buildings were sold and converted into condominiums. Today, however, many are renter occupied similar to the profile of the people who first lived in the neighborhood. "Therefore, the neighborhood character is demographically as well as physically very much the same as it was when it first took shape as a neighborhood of respectable apartment dwellings in the early 1900's."

"There is a visual cohesiveness to the neighborhood because of the uniformity of building style, height and materials used. Nearly all the apartment buildings are 3 1/2 stories high and have a brown brick exterior. Most have contrasting limestone lintels, belt-coursing and columns flanking the main entrances. Broad cornices of tin and terra cotta prevail, most of which are in good repair. Stone quoining is used on a number of the buildings. Although substantial renovation has been performed on the interior of many of the buildings, the exteriors have been largely left untouched. Even the original double-hung windows remain, although most have been covered by aluminum combination storms and screens.

Although similar housing developments were developed in other parts of the City of Minneapolis as well as the country, few, if any, survive in close to their original condition and contribute to the urban fabric as successfully and consistently as the Stevens Square neighborhood in its present condition. The existing buildings are in good condition. That fact together with the unique character of the apartments, the charming and homogenous character of the neighborhood, and the revived interest by area owners, contribute to a good prognosis for the future of the area.

(Condensed from Mpls. Heritage Preservation Commission's Historical Sketch of the Stevens Square Neighborhood)

Stevens Square-Loring Heights Neighborhood Action Plan

IV NEIGHBORHOOD NRP PROCESS

The Neighborhood Revitalization Program of the Stevens Square-Loring Heights neighborhood formally began January 20, 1992 with the NRP Kick-Off Celebration attended by one hundred fifty neighborhood residents. The neighborhood formed an NRP Coordinating Committee consisting of representatives from the four sectors, after the neighborhood divided into the following sectors: Clinton, Park, Nicollet and Loring Heights.

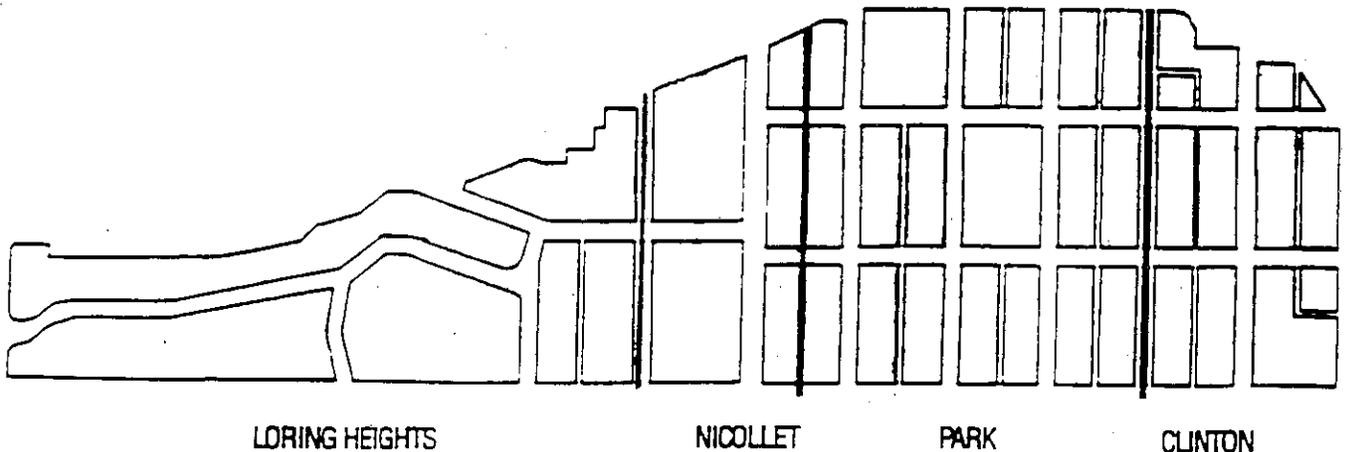
Stevens Square-Loring Heights NRP Sectors

Loring Heights
From LaSalle west to Lyndale
between Franklin and I-94.

Nicollet
From LaSalle east to Nicollet
Avenue between Franklin and
I-94.

Park
From Nicollet Avenue east to
Third Avenue between
Franklin and I-94.

Clinton
From Third Avenue to 35-W
between Franklin and I-94.

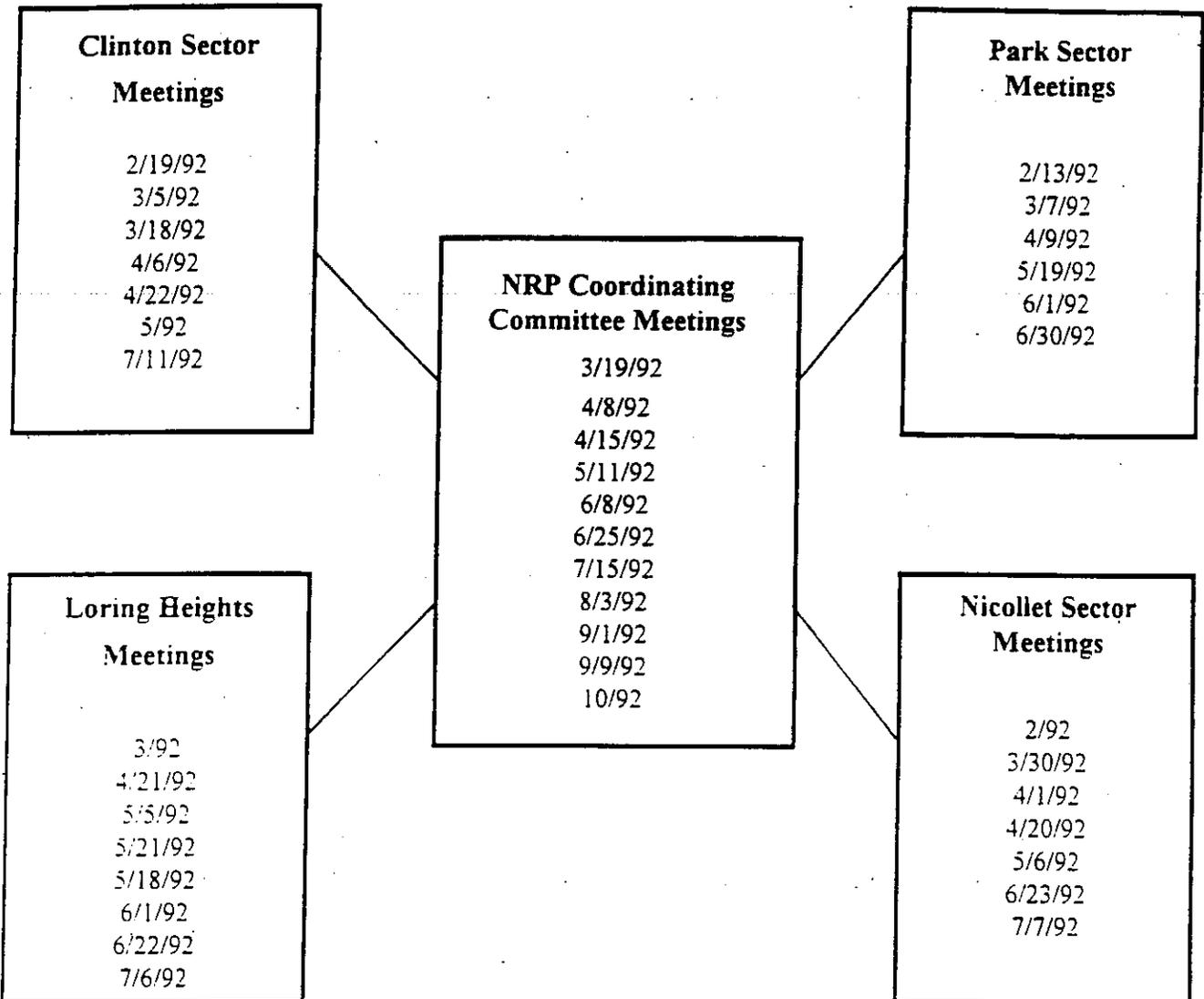


Sector and coordinating Committee meetings were highly publicized through direct mail flyers, posters, advertisements in the *Surveyor* and through *Neighbors* - the Stevens Square Community Organization/NRP tabloid. Participation in sector meetings was excellent with over one hundred fifty residents regularly involved in the process. Attendance at sector meetings averaged 20-30 people per meeting.

Stevens Square-Loring Heights Neighborhood Action Plan

NRP Process continued.

The major monthly meetings of the committees and individual sectors are listed below:



In addition, sectors further divided into subcommittees, i.e., Park into four, Nicollet into five, Loring Heights into three. These subcommittees also met, bringing the total number of NRP meetings in the neighborhood to over eighty. Sectors developed plans to address the needs in their respective areas. These were consolidated into the SS-LH NRP Action Plan.

Topic editors for the plan addressed safety, social services, historic preservation, housing and land use, neighborhood traffic and parking, and the community environment. Concurrently, 2500 surveys were delivered to neighborhood residents. At two NRP Town Hall Meetings held on August 18th & 29th, new ideas were sought in addition to those generated through the sector meetings. The NRP coordinating committee approved the plan on September 9th, 1992. The plan received final neighborhood approval by the SSCO Board on September 16, 1992.

Stevens Square-Loring Heights Neighborhood Action Plan

V. NEIGHBORHOOD VISION.

The Stevens Square-Loring Heights Neighborhood envisions:

A safe, friendly and livable community: architecturally tied to its historic roots

A pedestrian, city-oriented community; welcoming a diverse range of incomes, ethnic, racial, and nationality mix

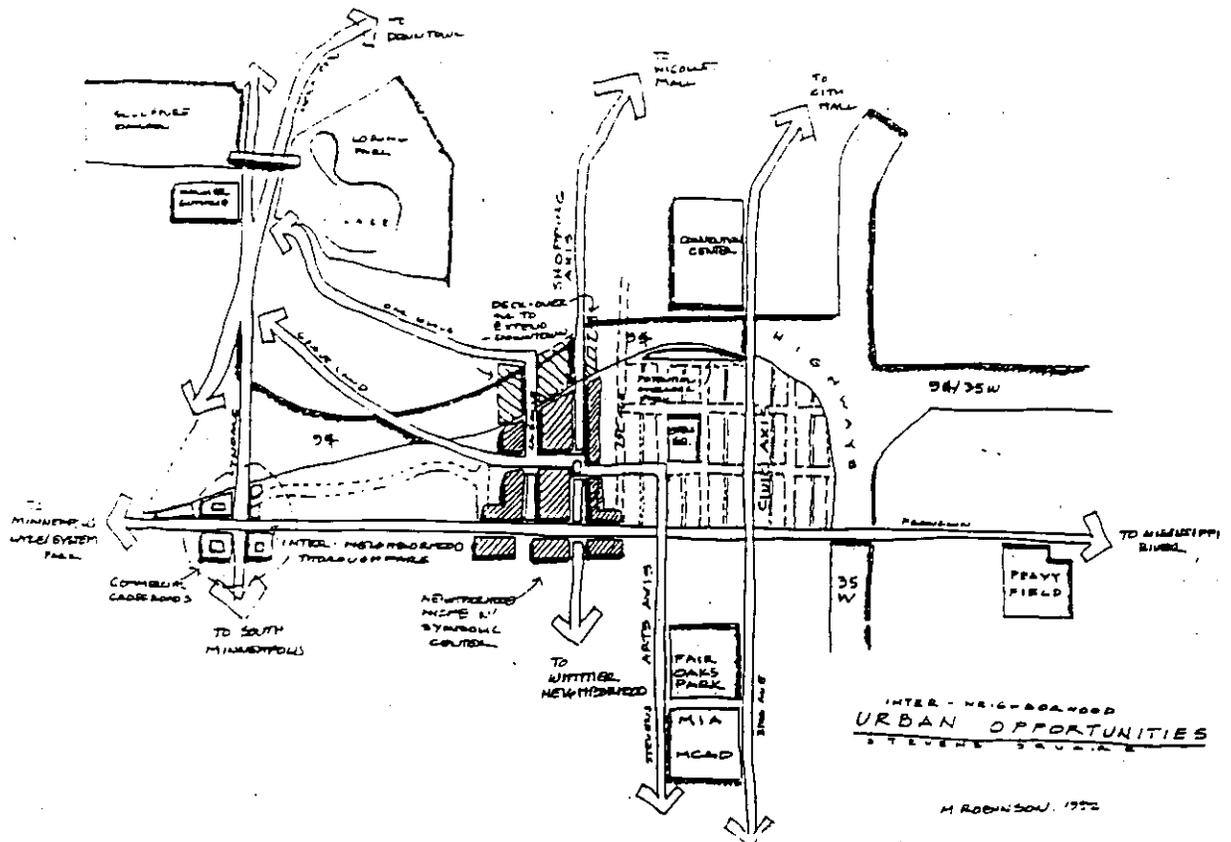
A community with a sense of unity: strengthened through the creation of a community resource center that will serve a wide range of needs for all the people in the neighborhood

A stable community encouraged by increasing ownership in the community

A residential community that has access to significant aesthetics within walking distance: MIA, Walker Arts Center, Peavy Plaza, Orchestra Hall, Cricket Theatre, Guthrie Theatre, Sculpture Garden, Stevie Ray's Comedy Theatre and Cabaret, Minnesota Sinfonia, etc. ...

The community will be aesthetically pleasing from the bridges, to Stevens Square Park, to the Park Plaza Overlook, to the major streets of Nicollet, Franklin, and Third Avenue

A strong and viable retail and commercial area to serve our neighborhood and surrounding areas



The Stevens Square-Loring Heights Neighborhood Action Plan



Stevens Square-Loring Heights Neighborhood Revitalization Program

SUMMARY OF RECOMMENDED ACTIONS/COMMITMENTS

Approved by the NRP Implementation Committee
June 21, 1993

VI COMMUNITY SAFETY

VISION/GOALS: *Community Safety is a major concern to neighborhood residents. The community seeks to provide a safe and healthy environment for neighborhood residents and increase the social stability of the neighborhood through a concerted crime prevention program and safety strategies in conjunction with the CARE Program and the CCP/SAFE Program.*

- Objective a. Establish a neighborhood Community and Resource Exchange (C.A.R.E.) Committee to address resident and owner safety issues and provide coordination between Community Crime Prevention/SAFE, the Minneapolis Police Department, Minneapolis Housing Inspections and other relevant resources.

RECOMMENDED ACTION/COMMITMENTS

Action: A C.A.R.E. intervention coordinator is facilitating two C.A.R.E. meetings a month in cooperation with the Stevens Square Community Organization (SSCO). CARE staff will assist the Stevens Area Managers and Owners Association, if requested, in their efforts to improve the property management practices of rental property owners in the neighborhood.

Resources: C.A.R.E. budget.

Timeline: 1993/Implemented

- Objective b. Plan and strengthen all aspects of the community's safety strategies for two years.

RECOMMENDED ACTION/COMMITMENTS:

Actions: Provide funding for a neighborhood safety coordinator for SSCO, and for other necessary costs associated with establishing and maintaining a community safety program in Stevens Square-Loring Heights.

Resources: A two year allocation of \$32,500 of NRP funds.

Timeline: 1993-1994: \$15,000 approved as "Early Access".

Objective c.

Establish community-based motor and foot patrols between the hours of 7:30 pm - 3:30 am.

Increase and strengthen SSCO's current block patrol effort.

RECOMMENDED ACTION/COMMITMENTS:

Action: Two police officers from the 5th Precinct will be assigned to community-based patrols. Funds will be provided to SSCO for equipment and office costs to help support the current block patrol effort.

Resources: \$88,882 from the existing Mpls Police Dept budget for two police officers for one year. Allocation of \$780 of NRP funds for two police radios. Allocation of \$8,020 of NRP funds for block patrol equipment and office costs.

Timeline: 1993-1994: 1993/police officers have been assigned; \$8,100 of the total of \$8,800 was approved as "Early Access".

Objective d.

Prohibit alcohol consumption in the Park/control by permit in the neighborhood and enforce the noise ordinance.

RECOMMENDED ACTION/COMMITMENTS:

Action: 5th Precinct police officers and the Mpls Park Police will help enforce this ordinance.

Resources: Mpls Police Dept and Mpls Park Board budgets.

Timeline: On-going

Objective e. Increase lighting around buildings and alleyways and increase fencing between buildings.

RECOMMENDED ACTION/COMMITMENTS:

Action: The C.A.R.E. Committee will coordinate the lighting effort with Northern States Power (NSP), CCP/SAFE, and the International Brotherhood of Electrical Workers (IBEW). The SSCO Community Safety Committee will be responsible for developing an appropriate plan for placing fences between apartment buildings.

Resources: Allocation of \$30,000 of NRP funds for the installation of lighting and fences.

Timeline: 1993-1994: \$10,000 approved as "Early Access" for lighting and fences.

Objective f. Establish a police storefront station utilizing existing space on the 1800 block of Nicollet Ave.

RECOMMENDED ACTION/COMMITMENTS

Action: Neighborhood will be opening a substation on Nicollet Ave.

Resources: Estimated private funds of \$5,000 a year/\$25,000 five years.

Timeline: 1993 -1997

Objective g. Install alarm systems in the Mpls Public Housing Authority Highrises to secure doors and provide two security guards on duty for 24 hours a day.

RECOMMENDED ACTION/COMMITMENTS:

Action: Mpls Public Housing Authority will be installing new security systems in the highrises at 1707 3rd Ave and 1920 4th Ave which will involve key card access and cameras. The cameras give residents the opportunity to monitor the entryway on televisions.

A C.A.R.E. program will be initiated in the 1707 3rd Ave highrise.

Resources: MPHA budget; C.A.R.E. budget

Timeline: 1993

VII COMMUNITY SERVICES

VISION/GOALS: *The neighborhood recognizes the challenges presented by those in our community who lack the basic necessities of life and the personal wherewithal to meet the challenges they face; the moral imperatives each of us must face to help those who need it; and accepts its share of the responsibilities to work in partnership with city, county, and state government as part of a coordinated effort to meet the needs of people who need help.*

- Goal: Increase the economic and social stability of the neighborhood.
- Objective a. Develop a Common Social Services Plan to coordinate educational and social services, designed to meet the broad spectrum of resident needs while building a sense of community.
- Objective b. Determine youth activity priorities through the development of the Common Social Services Plan.

RECOMMENDED ACTION/COMMITMENTS

Action: A community services coordinator will be hired in 1993-94 by Loring Nicollet Bethlehem Center to help develop the social service plan and to help implement the plan in 1994-95. Implementation of the plan will be the responsibility of the Central Hennepin Human Services Council and appropriate service providers.

Resources: Allocation of \$30,000 of NRP funds in 1993-94; \$20,000 Loring Nicollet Bethlehem Center contributions.

Additional support for citizen involvement and input in the development of the social services plan will be designated as an eligible use for the Contingency Fund.

Timeline: 1993-1994

Objective c. Determine and fund community service priorities in conjunction with the Common Social Services Plan.

RECOMMENDED ACTION/COMMITMENTS:

Actions: A Community Services Fund will be created for community services priorities. The C.A.R.E. approach will be used to help determine the service priorities.

Resources: A Stevens Square-Loring Heights Action Plan Contingency Fund will be created. Community service priorities will be designated as one of the eligible uses for the Contingency Fund.

The priority for funding from the Contingency Fund will be for projects/activities showing at least a one to one match.

The expectation is that about \$250,000 will be needed from the Fund to support Social Service Plan related activities.

Timeline: 1994-1997

Objective d. Explore the feasibility of a Community Resource Center.

RECOMMENDED ACTION/COMMITMENTS:

Action: The feasibility of a Community Resource Center will be addressed through the development of the Common Social Services Plan and the determination of service priorities.

Resources: Support for establishing a Community Resource Center will be one of the eligible uses for the Contingency Fund.

Timeline: 1995

Objective e.

Determine the feasibility of resident management activities at the 1707 Third Ave Highrise

RECOMMENDED ACTIONS/COMMITMENTS

Action: The C.A.R.E program at 1707 3rd Avenue will help residents organize and enhance their ability to perform resident management functions.

An application may be submitted in cooperation with MPHA to the Department of Housing and Urban Development for Resident Management Technical Assistance Funds for start-up activities to build and strengthen the residents capacity as an organization; develop a cohesive relationship between the residents and the local community; build a partnership with the MPHA; and begin training activities associated with property management.

Resources: \$40,000/Department of Housing and Urban Development; An allocation of \$20,000 of NRP funds.

Timeline: 1993-1996

VIII COMMUNITY ENVIRONMENT

VISION/GOALS: *The community environment encompasses the built and natural environments of the neighborhood. Alleyways, bike paths, bridges, the Interstate Gateway, the Park Plaza Overlook, streetscape, the Stevens Square Park, and the transit Plaza, will provide a mosaic of structural and aesthetic improvements to the individual resident, visitor and the community. The development of a neighborhood master plan will involve community participation to identify short and long term goals in the areas of land use and urban design.*

1. NEIGHBORHOOD MASTER PLAN

- Goal: Develop a neighborhood master plan involving community participation to identify short and long term goals in the areas of land use, traffic and parking, and urban design.
- Objective a. Conduct a land use study to outline community development objectives and provide a detailed needs assessment for the areas of housing, commercial and small business development, historic preservation/rehabilitation and neighborhood aesthetic and infrastructure improvements.
- Objective b. Conduct a comprehensive traffic and parking study.
- Objective c. Conduct a uniform streetscape and landscaping study.

RECOMMENDED ACTION/COMMITMENTS:

Action: A master plan project team consisting of representatives from the following will be formed;

- ▶ Stevens Square Community Organization
- ▶ Minneapolis Community Development Agency
- ▶ Minneapolis Planning Department
- ▶ Minneapolis Park and Recreation Board
- ▶ Minneapolis Public Works
- ▶ Minnesota Department of Transportation
- ▶ Metropolitan Transit Commission
- ▶ Stevens Area Managers and Owners Association
- ▶ Nicollet Ave Business Association
- ▶ Neighborhood Revitalization Program

The project team will determine whether or not a private consultant(s) is necessary to develop the Neighborhood Master Plan.

If a consultant is necessary the project team will develop a Request for Proposals (RFP) to solicit a consultant(s),

review consultant proposals submitted and provide a recommendation to the SSCO Board. The project team will provide on going oversight and technical assistance.

Resources: Support for the master plan will be designated as an eligible use for the Contingency Fund.

Timeline: 1993-1994:

2. COMMUNITY PROJECTS:

- Goal:** Enhance the physical structure of the neighborhood by providing safe and suitable housing and infrastructure to increase the desirability of the neighborhood as a place to live.
- Objective a.** Create a Greening Fund to coordinate and implement greening strategies for community environment and community development including educational programs to teach people about horticulture and to involve them in community greening projects.
- Objective b.** Place additional trash containers throughout the neighborhood.
- Objective c.** Install wrought iron window boxes for buildings along Third Ave.
- Objective d.** Centralize trash, recycling and snow removal in the neighborhood.

RECOMMENDED ACTION/COMMITMENTS:

Action: Implementation of the above objectives will be part of the Neighborhood Master Plan. The master plan will address the strategy, design, placement, and feasibility aspects of the proposed physical environment improvements.

Resources: Allocation of \$30,000 of NRP funds for the Greening Fund; allocation of \$10,000 of NRP funds for trash containers; and allocation of \$10,000 of NRP funds for window boxes.

Timeline: 1993-1994: \$20,000 requested as "Early Access" funds for the Greening Fund.

Objective e. Undertake streetscape improvements for:

- ▶ Nicollet Ave
- ▶ Third Ave
- ▶ Franklin Ave
- ▶ Fourth Ave

RECOMMENDED ACTION/COMMITMENTS:

Action: Implementation of the streetscape improvements will be part of the Neighborhood Master Plan.

The neighborhood obtained some preliminary cost projections for the streetscapes. Cost estimates include: lighting, landscaping, seating, trash receptacles, bike racks, crosswalk markings, telephones, blooming boulevards, posting boards and heraldry.

| | |
|----------------|------------|
| ▶ Nicollet Ave | \$ 259,000 |
| ▶ Third Ave | \$ 156,000 |
| ▶ Franklin Ave | \$ 267,000 |
| ▶ Fourth Ave | \$ 102,000 |

Total Est. Cost \$ 784,000

Public Works feels the preliminary estimates are reasonable. Public Works will submit the Nicollet Ave streetscape project to the Capitol Long Range Improvement Committee (CLIC) in 1993 for 1994 construction based on the preliminary estimates. The other streetscape projects will be submitted to (CLIC) in 1994 for 1995 construction.

Alternatives will be explored for deferring the assessments until properties have stabilized. Maintenance of the streetscapes will be accomplished through the establishment of special service districts.

Resources: Allocation of \$313,000 of NRP funds will cover 40% of the total estimates costs; \$236,000 of Net Debt Bonds will cover 30% of the total estimated costs; \$235,000 of Assessment Bonds will cover the remaining 30% of the estimated costs.

Timeline: Nicollet Ave - 1993/1994; Third Ave - 1994/1995; Franklin Ave - 1994/1995; Fourth Ave - 1994/1995.

Objective f.

Construct the Park Plaza Overlook along Seventeenth Street.

RECOMMENDED ACTION/COMMITMENTS:

Action: The Park Plaza Overlook will offer an unparalleled view of downtown Minneapolis. It will link the bridges across Third, First and Nicollet Avenues. The Park Plaza will be a place for neighborhood residents, tourists, and convention center guests to stroll and view the skyway in a park-like atmosphere.

Construction involves partial use of 17th St right-of-way and I-94 access to right-of-way; landscaping, lighting, landscaped sound attenuation, seating and viewing platform, extensive I-94 corridor landscaping.

The master plan will explore construction the Park Plaza Overlook.

Resources: Allocation of \$100,000 of NRP funds; \$164,000 of Net Debt Bonds.

Timeline: 1993-1994.

Objective g.

Enhance the historical and aesthetic character of the neighborhood through improvement to the following bridges:

- | | |
|-----------------|----------------|
| ▶ Groveland Ave | ▶ LaSalle Ave |
| ▶ Nicollet Ave | ▶ First Ave |
| ▶ Third Ave | ▶ Franklin Ave |

RECOMMENDED ACTION/COMMITMENTS:

Action: The master plan project team will will consider decorative railing, lighting, covered walkways on select bridges, bridgehead landscaping and general upgrade.

Total estimated costs are \$600,000 based on 3,000 linear feet @ \$200 per linear foot.

In the event MDOT does not participate as a funding source, the neighborhood will need to prioritize which bridges will receive the enhancements.

Resources: Allocation of \$75,000 of NRP funds; \$400,000/MDOT. NRP funds will be used for decorative railings, bridgehead landscaping and general upgrading.

Timeline: 1994-1995.

Objective h. Widen pedestrian walkways on the following bridges:

- ▶ Nicollet Ave ▶ Third Ave
- ▶ Franklin Ave

RECOMMENDED ACTION/COMMITMENTS:

Action: The projected costs for widening the pedestrian walkways by 10 feet on the Nicollet, Third, and Franklin Avenue bridges are estimated to be \$1,125,000 based on 15,000 sq. ft. at @ \$75 per sq.ft.

The recommended action is to incorporate the widening project into MDOT bridge improvements that may occur within 5-10 years.

Resources: \$1,125,000/MDOT

Timeline: 1998-2003

Objective i. Improve Stevens Square Park to make it a horticultural and visitor attraction.

RECOMMENDED ACTION/COMMITMENTS:

Action: Improvements to Stevens Square Park would include: columns and crossbeams to the Arbor, permanent satellite shelter (restrooms) pavers to adjacent pathways, curb cuts, attractive waste receptacles, increased lighting, historic signage/bronze plaque, flowers and tree plantings, and forty-fifth parallel designation. Total estimated costs \$149,000.

The Mpls Park and Recreation Board will submit the Stevens Square Park improvements to CLIC in 1993 for 1994 construction.

Resources: Allocation of \$74,500 of NRP funds; \$74,500 of Net Debt Bonds.

Timeline: 1993-1994

Objective j. Study potential landscaping around the public high rises at 1707 Third Ave and 1920 Fourth Ave.

RECOMMENDED ACTION/COMMITMENTS:

Action: The master plan project team will conduct this study.

Resources: The Greening Fund (objective a)

Timeline: 1994

Objective k. Construct Transit Plaza shelters at the intersection of Franklin Ave and Nicollet Ave.

RECOMMENDED ACTION/COMMITMENTS:

Action: The Transit Plaza shelters will be a cooperative endeavor between the neighborhood, Whittier Alliance, Plymouth Congregational Church and Metropolitan Transit Commission.

Two Transit Plazas (20'x30') would include: landscaping, seating, lighting, signage and shelter. Estimated costs @ \$30,000 each - \$60,000 total.

The master plan will include construction of the Transit Plaza shelters.

The estimated costs do not include acquisition of property. Some form of land-lease will need to be negotiated with property owners.

Resources: Allocation of \$15,000 of NRP funds; \$15,000/MTC.

Timeline: 1994-1995

Objective l. Renovate select alleyways into pedestrianways.

RECOMMENDED ACTION/COMMITMENTS:

Action: Great potential exists for expanding the role that alleyways play in the neighborhood. Pedestrian alleyways would be given names, historic lighting, access barriers, and plantings.

Estimated costs for 3-4 alleys of concrete with stamped brick design is \$2,104,000 based on 16,000 sq.ft. @ 131 per linear ft.

The master plan project team will examine the potential of pedestrian alleyways.

Resources: None

Timeline: None

Objective m. Install historic alleyway lighting on selected buildings.

RECOMMENDED ACTION/COMMITMENTS:

Action: Historic alleyway lighting will be affixed to selected buildings. The design, number and placement of the historic alleyway lighting must be considered in conjunction with the lighting recommended in the Community Safety section of this plan.

Estimated costs for 100 seventy watt lights with installation and a maintenance reserve is \$35,000. Property owners would pay operating costs estimated at \$15 a year.

Resources: This objective has been incorporated into Community Safety - Objective e.

Timeline: 1994

Objective n. Construct an Interstate Gateway over I-94 between the LaSalle Ave and First Ave bridges.

RECOMMENDED ACTION/COMMITMENTS:

Action: A cover (250' x 250') over I-94 between the LaSalle and Nicollet Avenue bridges would encourage pedestrian and bike traffic, and connect downtown Minneapolis with south Minneapolis.

Cost estimates of the project are around \$5,000,000. A combination of City, County, State, and Federal funding sources would be necessary to make this project a reality.

Resources: None

Timeline: 1998 - 2008

Objective o. Conduct a neighborhood clean sweep.

RECOMMENDED ACTIONS/COMMITMENTS

Action: C.A.R.E and CNAP will coordinate the clean sweep.

Resources: Existing budgets

Timeline: 1993

IX COMMUNITY DEVELOPMENT

VISION/GOALS: *A Community Development Corporation will be the vehicle for the implementation of the Stevens Square-Loring Heights Action Plan. In developing real estate, a comprehensive land use plan will outline community development objectives and provide a detailed assessment for the areas of housing, commercial and small business development, historic preservation/rehabilitation, traffic and parking and neighborhood aesthetic and infrastructure improvements.*

1. IMPLEMENTATION SUPPORT

Goal: Provide the means for undertaking the community development activities of the Neighborhood Action Plan.

Objective a. Hire staff to implement community development activities of the action plan.

RECOMMENDED ACTION/COMMITMENTS:

Action: The community development staff person will be hired by SSCO. Responsibilities will include providing staff support for the development of the eligibility guidelines and criteria and loan/grant review processes related to the Commercial Revolving Loan/Grant Fund and the Rental Rehabilitation Loan/Grant Fund.

Resources: Allocation of \$40,000 of NRP funds.

Timeline: 1993-1994: \$8,000 approved as "Early Access" funds.

Objective b. Procure SSCO office space.

RECOMMENDED ACTION/COMMITMENTS:

Action: SSCO will secure a new office location which is accessible for persons with disabilities.

Resources: Allocation of \$14,000 of NRP funds for 14 months.

Timeline: 1993-1994: \$10,000 approved as "Early Access" funds.

Objective c. Study the feasibility of a Community Development Corporation and provide a monetary contingency for use as start up funds.

RECOMMENDED ACTION/COMMITMENTS:

Action: SSCO and the MCDA will work cooperatively on a feasibility study will determine the organizational and financial requirements and responsibilities of a CDC in the areas of: Ownership, Management, Marketing, and Construction in relation to the action plan activities.

Resources: Allocation of \$14,000 of NRP funds.

Timeline: 1994

2. MARKETING

Goal: Increase the desirability of the Stevens Square - Loring Heights neighborhood as a place to live.

Objective a. Design and implement a Marketing Program to promote neighborhood heritage, livability, accessibility, affordability, and charm.

RECOMMENDED ACTION/COMMITMENTS:

Action: A public education/communications campaign capable of implementing a large variety of marketing projects will be initiated. The campaign will include: videotapes, brochures, flyers, planning/ad agency writing, grant writing and research, ad campaign, agency and production, neighborhood tours, special events, seminars, speakers' bureau, newsletters/collateral materials etc.

The neighborhood will conduct a formal RFP process that allows the respondents to provide their own strategic thinking regarding the components of the marketing plan.

Resources: Allocation of \$70,000 of NRP funds. \$35,000 of the allocation should be used to market the retail/business area. The NRP business promotion funds would be matched by private funds.

Timeline: 1993-1997

Objective b. Continue publication of Neighbors newspaper.

RECOMMENDED ACTION/COMMITMENTS:

Action: SSCO will be responsible for the publication of the Neighbors newspaper. The newspaper will become self-reliant through advertisements after nine months.

Resources: Allocation of \$13,500 of NRP funds.

Timeline: 1993-1994: \$9,000 approved as "Early Access" funds.

3. COMMERCIAL DEVELOPMENT

Goal: Strengthen Nicollet's commercial core and provide flexibility for improving and expanding commercial services in this area for the future.

Objective a. Establish a flexible revolving loan/grant/loan guarantee fund to rehabilitate, renovate, or replace neighborhood commercial and retail facilities necessary to maintain neighborhood vitality.

RECOMMENDED ACTION/COMMITMENTS:

Action: The Mpls. Community Development Agency working in cooperation with a local bank will administer the revolving loan fund in accordance with established eligibility guidelines and criteria. SSCO, the Business Association, and the MCDA will work cooperatively to establish the eligibility guidelines and criteria, and loan/grant review process.

Priority properties for revolving loan funds may include:

- * Sage Properties, Mall Partnership Shopping Center
- * Wallace Johnson Properties
- * Bell Properties
- * Minneapolis Age & Opportunity Center (MAO)
- * 100 W. Franklin Ave (Franklin Bank)
- * Pony X-Press Property

Resources: Allocation of \$500,000 of NRP Funds to be used as guarantee funds to support a \$1,000,000 loan pool from a local community bank.

Additional support for the Commercial Revolving Loan Fund will be designated as an eligible use for the Contingency Fund.

Timeline: 1993-: \$40,000 approved as "Early Access" for facade improvements to the 1800 block of Nicollet Ave.

Objective b.

Eliminate blighting influences by acquiring and clearing or rehabilitating properties.

RECOMMENDED ACTION/COMMITMENTS:

Action: The Van Dusen property at 1900 LaSalle Avenue is historically significant and needs immediate attention. Upon identification of an anchor tenant/owner, the Mpls Community Development Agency will acquire and rehabilitate the property. The parking and economic reuse of the property should occur in conjunction with Objective 3(c) to provide adequate parking.

Resources: Estimated \$1.4 million in bond financing. Allocation of \$300,000 of NRP funds.

Timeline: 1993-1994

Action: 1727-29 LaSalle Ave is a vacant, blighting influence on the commercial district. As a bridgehead property, removal of 1727-29 LaSalle would improve the access to the commercial district. The property could be purchased and demolished to insure the land's availability sooner than would occur if the City's 249 process is used. The open space could be used for pedestrian access from Loring Park to the shops along Nicollet Ave. 1809 LaSalle is vacant and boarded. The status of this building is in question. The vacant lot that results from demolition could be used for surface parking for the Mall.

Resources: Allocation of \$25,000 of NRP funds.

Timeline: 1993

Objective c.

Rehabilitate or construct public parking facilities necessary to maintain neighborhood vitality.

RECOMMENDED ACTION/COMMITMENTS:

Action: The Minnesota Council of Churches has proposed to construction of a two-level, 180 car parking ramp to meet the needs of the Council of Churches and the general public. The adjacent Van Dusen property has only 9 parking spaces, and parking is a major obstacle to finding a tenant. The ramp could be an asset in restoring this historic property. Public financing lowers the cost to the Council of Churches and allows for a better ramp (more amenities) . The MCDA will work with the Council of Churches to fund the ramp through a bond issue which would ensure public access to the ramp.

Resources: \$900,000 MCDA Bond Financing;
Allocation of \$75,000 of NRP funds.

Timeline: 1994

4. HOUSING DEVELOPMENT

Problem Statement:

The current assessment of Minimum Rehabilitation (MR) and Demolition Requirements (DR) in the Stevens Square-Loring Heights neighborhood was compiled by James Larson and Jim Gabler, MCDA Multi-Family Housing Division.

Park Sector: MR requirements - \$16,518,250
DR requirements - \$433,600

Clinton Sector: MR requirements - \$3,429,000
DR requirements - \$2,172,800

Nicollet Sector: MR requirements - \$1,350,000
DR requirements - \$200,000

Loring Heights Sector: MR requirements - \$4,401,650
DR requirements - \$ 0

Total: MR \$25,698,900
DR \$2,808,400

Goal. Enhance the physical structure of the neighborhood by providing safe and suitable housing through low interest loans and grants for neighborhood homes, condos, duplexes and apartment buildings. Loans/grants can be used for code compliance improvements, energy efficiency measures, and historic preservation and rehabilitation.

Objective a. Encourage homeownership and construct new housing, where appropriate.

RECOMMENDED ACTION/COMMITMENTS:

Action: Existing MCDA loan programs can be used if more flexibility is provided for non-RIF (Rehabilitation Incentive Fund) eligible properties. Conversion to rental/condominium/cooperative ownership should be assisted whenever feasible.

The MCDA and SSCO will sponsor annual Housing Fairs to market existing MCDA financing programs.

The Neighborhood Master Plan project team will consider residential redevelopment options which may involve acquisition, new construction and rehabilitation of properties.

A reallocation from the neighborhood's Rental Rehabilitation Loan/Grant program will be considered for redevelopment options which require funding beyond the availability of existing MCDA program funds.

Resources: Existing MCDA Programs; Reallocation of Rental Loan/Grant funds.

Timeline: 1994-1997/ Housing Fairs;
1994-1996/ Redevelopment

Objective b. Rehabilitate the Stevens Community Associates' properties.

RECOMMENDED ACTION/COMMITMENTS:

Action: The SCA properties involve 650 units. The \$500,000 allocation of NRP funds will be used for 1) HUD mandated work orders to the buildings and 2) exterior/interior security improvements to the buildings.

Repayment of the funds is expected based on the projected cash flows, and the partnership will be required to provide status reports on a quarterly basis to SSCO.

Repaid funds will be deposited in the Community Rental Rehabilitation Loan/Grant Program. The SCA properties will not be eligible for Rental Program funds until repayment has been completed.

Resources: Allocation of \$500,000 of NRP funds.

Timeline: 1993-1994

Objective c.

Establish a Community Rental Rehabilitation Loan/Grant program.

RECOMMENDED ACTION/COMMITMENTS:

Actions: The MCDA will administer the community rental rehabilitation loan program in accordance with established eligibility guidelines and criteria. SSCO, SAMOA and the MCDA will work cooperatively to develop the eligibility guidelines and criteria, and the loan review process.

Resources: Allocation of \$1,525,000 of NRP funds; \$250,000 a year/\$1,250,000 five years from MCDA HOME funds.

Timeline: 1993/NRP; 1994-1998/MCDA

Objective d.

Establish a mortgage refinancing program.

RECOMMENDED ACTION/COMMITMENTS:

Action: The MCDA will work with HUD, Fannie Mae, and other agencies to develop a mortgage refinancing program.

The MCDA will work with the Stevens Area Managers and Owners Association (SAMOA) to assess the needs of neighborhood property owners.

Resources: Up to \$5 million/ MCDA will work with HUD, Fannie Mae, and other agencies to develop a mortgage refinancing program.

Timeline: 1994-1995:

Stevens Square-Loring Heights Neighborhood Action Plan

X ACKNOWLEDGEMENTS

Steven's Square Community Organization Board Members

| | | | |
|---------------------------|------------------------|------------------------|-------------------------|
| Dee Tvedt, Chair | Jim Larson, Vice Chair | Becky Moyer, Secretary | Elliot Pinck, Treasurer |
| At large board positions: | Emily Peake | Karen Ives | Mari Okoronkwo |
| | Marilyce Helm | Veronica Murphy | Rich Borch |
| | Mansoor Alyeshmerni | Tim Powers | Donald Moriarity |

Quentin Randolph, Staff

NRP Coordinating Committee

Mansoor Alyeshmerni, NRP Chair
Jean Toll, Vice Chair

Committees

Planning

Rosemary Recht
Sally Munger

Publicity

Marilyce Helm

Participation

Jim Larson
Richard Brower

Personnel

Russ Johnson

Sector Convenors

Clinton

Bob Brower
Gary Peterson

Park

Sig Harris

Loring Heights

Joe Beaton
Lisa Munson

Nicollet

Jim Storm
Steve Rentfrow

Town Hall Facilitators

Community

Safety

Rich Bonct.
Russ Johnson

Community

Services

Jim Storm
Mari Okoronkwo

Community

Environment

Gary Peterson
Karen Ives

Community Development

Jim Larson
Keith Schroeder
Sig Harris

NRP Staff

Guy Fischer, NRP Coordinator
Bill Anderson, NRP Resource and Communications Assistant
Joe Horan, NRP Assistant Director - Neighborhoods

City Staff

Planning

Department

Gary Dorek
Kelly Rose Jones

MCDA

Jim White
Jim Gabler

Public

Works

Bob Morgan
Mike Monihan

Minneapolis Public Library

Sally Munger

Minneapolis

Inspections

Karen Nordby

CCP SAFE

Linda Bosma

Minneapolis Heritage Preservation Commission

Martha H. Frey

Minneapolis Parks

Harvey Feldman

Special Acknowledgement to the hundreds of neighborhood residents, owners (Stevens Area Managers and Owners Association) and institutions (MAO, Ebenezer Caroline Center, Plymouth Congregational Church and Loring Nicollet Bethlehem community Center) who contributed their time and energy toward the Stevens Square-Loring Heights Neighborhood Action Plan.

(\$\$ in 000's)

1993 STEVENS SQUARE-LORING HEIGHTS ACTION PLAN FUNDING SOURCES

GOALS/OBJECTIVES

| | POLICE | CITY | MCDA | COUNTY | PARKS | SCHOOLS | LIBRARY | NEIGHBORHOOD | FOUNDATIONS | PRIVATE INVEST. | GRANTS/OTHER | NFP | | TOTALS | COMMENTS | | |
|---|----------|----------|------|----------|----------|---------|---------|--------------|-------------|-----------------|--------------|---------|-------|--------|----------|------------------------------------|-------------------------------------|
| | | | | | | | | | | | | HOUSING | OTHER | | | | |
| VI. COMMUNITY SAFETY | | | | | | | | | | | | | | | | | |
| a. Establish CARE Committee | | | | Existing | | | | | | | | | | | | 0 Not quantified | |
| b. Neighborhood Safety Coordinator | | | | | | | | | | | | | | | | 15 NRP EARLY ACCESS | |
| c. Two Policeman | | 89 | | | | | | | | | | | | | | 89 Existing Police Budget | |
| - Two police radios | | | | | | | | | | | | | | | | 0.78 NRP EARLY ACCESS - city owned | |
| - Block Patrol Equipment | | | | | | | | | | | | | | | | 8.02 NRP EARLY ACCESS 7.32 | |
| d. Police Park /Alcohol and Noise | Existing | | | | Existing | | | | | | | | | | | 0 Existing budgets | |
| e. Lighting and Fences | | | | | | | | | | | | | | | | 10 NRP EARLY ACCESS | |
| f. Police Storefront Station | | | | | | | | | | | | | | | | 5 Business Community to provide | |
| g. Alarm Systems in Highrises | | Existing | | Existing | | | | | | 5 | | | | | | 0 Existing MPHA Budget | |
| VII. COMMUNITY SERVICES | | | | | | | | | | | | | | | | | |
| a. Develop Common Social Services Plan | | | | | | | | | | | | | | | | 50 Combined with b. below | |
| b. Youth Activities Priorities | | | | | | | | | | 20 | | | | | | 0 | |
| c. Community Services Fund | | | | | | | | | | 0 | | | | | | 0 Eligible use of Contingency Fund | |
| d. Community Resource Center | | | | | | | | | | | | | | | | 0 Eligible use of Contingency Fund | |
| e. Resident Mgmt 1707 3rd Avenue | | | | | | | | | | | | | | | | 60 Funding from HUD | |
| VIII. COMMUNITY ENVIRONMENT | | | | | | | | | | | | | | | | | |
| 1. Neighborhood Master Plan | | | | | | | | | | | 40 | 20 | | | | 0 Eligible Use of Contingency Fund | |
| a. Land Use Study | | | | | | | | | | | | | | | | 0 | |
| b. Traffic and parking study | | | | | | | | | | | | | | | | 0 | |
| c. Uniform Streetscape and Landscape | | | | | | | | | | | | | | | | 0 | |
| 2. Community Projects | | | | | | | | | | | | | | | | 0 | |
| a. Greening Fund | | | | | | | | | | | | | | | | 20 NRP EARLY ACCESS | |
| b. Trash Containers | | | | | | | | | | | | | | | | 0 | |
| c. Window Boxes | | | | | | | | | | | | | | | | 0 | |
| d. Centralize Trash, Recycling, Snow | | | | | | | | | | | | | | | | 0 | |
| e. Streetscape Improvements | | | | | | | | | | | | | | | | 0 | |
| Nicollet Avenue | | | | | | | | | | | | | | | | 0 | |
| Third Avenue | | | | | | | | | | | | | | | | 0 | |
| Franklin Avenue | | | | | | | | | | | | | | | | 0 In 1994 | |
| Fourth Avenue | | | | | | | | | | | | | | | | 0 In 1995 | |
| f. Park Plaza Overlook | | | | | | | | | | | | | | | | 0 In 1995 | |
| g. Bridge Improvements | | | | | | | | | | | | | | | | 0 In 1995 | |
| h. Pedestrian Walkways on Bridges | | | | | | | | | | | | | | | | 0 In 1994 | |
| i. Improve Steven's Square Park | | | | | | | | | | | | | | | | 0 In 1994 | |
| j. Landscaping at MPHA Highrises | | | | | | | | | | | | | | | | 0 In 1994 | |
| k. Transit Plazas | | | | | | | | | | | | | | | | 0 MnDOT - 1998-2003 | |
| l. Renovate select alleyways | | | | | | | | | | | | | | | | 0 Park Board project in 1994 | |
| m. Install historic alleyway lighting | | | | | | | | | | | | | | | | 0 In 1994 | |
| n. Interstate Gateway | | | | | | | | | | | | | | | | 0 In 1994 | |
| o. Neighborhood clean sweep | | | | | | | | | | | | | | | | 0 No funding recommended | |
| IX. COMMUNITY DEVELOPMENT | | | | | | | | | | | | | | | | | |
| 1. Implementation Support | | | | | | | | | | | | | | | | | 0 In 1994 - incorporated into VI.e. |
| a. Community Development Staff | | | | | | | | | | | | | | | | | 0 In 1998-2008 |
| b. SSCO Office Space | | | | | | | | | | | | | | | | | 0 Existing Budgets |
| c. Study feasibility of CDC | | | | | | | | | | | | | | | | | 0 |
| 2. Marketing | | | | | | | | | | | | | | | | | 8 NRP EARLY ACCESS |
| a. Marketing Program | | | | | | | | | | | | | | | | | 10 NRP EARLY ACCESS |
| b. Neighbors newspaper publication | | | | | | | | | | | | | | | | | 0 In 1994 |
| 3. Commercial Development | | | | | | | | | | | | | | | | | 0 |
| a. Commercial Revolving Loan Fund | | | | | | | | | | | | | | | | | 14 Five-year program |
| b. Specific commercial properties | | | | | | | | | | | | | | | | | 9 NRP EARLY ACCESS |
| c. Public Parking Facilities | | | | | | | | | | | | | | | | | 0 |
| 4. Housing Development | | | | | | | | | | | | | | | | | 500 NRP EARLY ACCESS - \$40,000 |
| a. Encourage Homeownership | | | | | | | | | | | | | | | | | 325 |
| b. Steven's Community Associates Property | | Existing | | | | | | | | | | | | | | | 0 In 1994 |
| c. Rental Rehab Program | | | | | | | | | | | | | | | | | 0 |
| d. Mortgage Refinancing Program | | | | | | | | | | | | | | | | | 0 Existing Budgets |
| CONTINGENCY FUND | | | | | | | | | | | | | | | | | 500 Structured as Rehab Loan |
| TOTALS FOR 1993 | 89 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 | 40 | 2045 | 378.8 | 378.8 | | | 1525 MCDA to administer |
| | | | | | | | | | | | | | | | | | 0 Funding sources to be identified |
| | | | | | | | | | | | | | | | | | 3527.6 |

Van Dusen Mansion - \$300,000 and 1727-29 LaSalle Avenue - \$25,000

(\$\$ in 000's)

1994 STEVENS SQUARE-LORING HEIGHTS ACTION PLAN FUNDING SOURCES

| GOALS/OBJECTIVES | POLICE | CITY | MCDA | COUNTY | PARKS | SCHOOLS | LIBRARY | NEIGHBORHOOD | FOUNDATIONS | PRIVATE INVEST. | GRANTS/OTHER | NFP | | TOTALS | COMMENTS | | |
|---|----------|----------|----------|----------|----------|---------|---------|--------------|-------------|-----------------|--------------|---------|-------|--------|----------|------------------------------------|--------------------------|
| | | | | | | | | | | | | HOUSING | OTHER | | | | |
| VI. COMMUNITY SAFETY | | | | | | | | | | | | | | | | | |
| a. Establish CARE Committee | | | | Existing | | | | | | | | | | | | 0 Not quantified | |
| b. Neighborhood Safety Coordinator | | | | | | | | | | | | | | 17.5 | 17.5 | 0 Existing Police Budget | |
| c. Two Policeman | | | | | | | | | | | | | | | | 0 | |
| - Two police radios | | | | | | | | | | | | | | | | 0 | |
| - Block Patrol Equipment | | | | | | | | | | | | | | | | 0 Existing budgets | |
| d. Police Park /Alcohol and Noise | Existing | | | | Existing | | | | | | | | | | | 0 | |
| e. Lighting and Fences | | | | | | | | | | | | | | | | 0 | |
| f. Police Storefront Station | | | | | | | | | | | | | | | | 0 | |
| g. Alarm Systems in Highrises | | Existing | | Existing | | | | | | | 5 | | | 2.0 | 2.0 | 5 Business Community to provide | |
| VII. COMMUNITY SERVICES | | | | | | | | | | | | | | | | 0 Existing MPHA Budget | |
| a. Develop Common Social Services Plan | | | | | | | | | | | | | | | | 0 | |
| b. Youth Activities Priorities | | | | | | | | | | | | | | | | 0 | |
| c. Community Services Fund | | | | | | | | | | 0 | | | | | | 0 | |
| Community Resource Center | | | | | | | | | | | | | | | | 0 | |
| Resident Mgmt 1707 - 3rd Avenue | | | | | | | | | | | | | | | | 0 Eligible Use of Contingency Fund | |
| VIII. COMMUNITY ENVIRONMENT | | | | | | | | | | | | | | | | 0 Eligible Use of Contingency Fund | |
| 1. Neighborhood Master Plan | | | | | | | | | | | | 0 | | | | 0 Funding from HUD | |
| a. Land Use Study | | | | | | | | | | | | | | | | 0 | |
| b. Traffic and parking study | | | | | | | | | | | | | | | | 0 Eligible Use of Contingency Fund | |
| c. Uniform Streetscape and Landscape | | | | | | | | | | | | | | | | 0 | |
| 2. Community Projects | | | | | | | | | | | | | | | | 0 | |
| a. Greening Fund | | | | | | | | | | | | | | | | 0 | |
| b. Trash Containers | | | | | | | | | | | | | | | | 0 | |
| c. Window Boxes | | | | | | | | | | | | | | 10 | 10 | 0 | |
| d. Centralize Trash, Recycling, Snow | | | | | | | | | | | | | | 10 | 10 | 0 | |
| e. Streetscape Improvements | | | | | | | | | | | | | | 10 | 10 | 0 | |
| Nicollet Avenue | | 78.3 | | | | | | | | | | | | | | 0 | |
| Third Avenue | | | | | | | | | | | | | | | | 0 | |
| Franklin Avenue | | | | | | | | | | 77.7 | | | | 103 | 259 | 40% NRP - 30% P.W. - 30% Private | |
| Fourth Avenue | | | | | | | | | | | | | | | | 0 In 1995 | |
| f. Park Plaza Overlook | | | | | | | | | | | | | | | | 0 In 1995 | |
| g. Bridge Improvements | | 164 | | | | | | | | | | | | | | 0 In 1995 | |
| h. Pedestrian Walkways on Bridges | | | | | | | | | | | | | | | | 0 In 1995 | |
| i. Improve Steven's Square Park | | | | | | | | | | | | 400 | | 100 | 264 | 475 In 1994 - MnDOT to contribute | |
| j. Landscaping at MPHA Highrises | | | | | 74.5 | | | | | | | | | 75 | 75 | 0 MnDOT - 1998-2003 | |
| k. Transit Plazas | | | | | | | | | | | | | | | 74.5 | 149 Park Board project | |
| l. Renovate select alleyways | | | | | | | | | | | | | | | 0 | 0 In 1994 through Greening Fund | |
| m. Install historic alleyway lighting | | | | | | | | | | | 15 | | | 15 | 30 | In 1994 | |
| Interstate Gateway | | | | | | | | | | | | | | | 0 | 0 No funding recommended | |
| Neighborhood clean sweep | | | | | | | | | | | | | | | 0 | 0 In 1994 - incorporated into VI e | |
| COMMUNITY DEVELOPMENT | Existing | | Existing | | | | | | | | | | | | | 0 In 1998-2008 | |
| 1. Implementation Support | | | | | | | | | | | | | | | | 0 | 0 Existing Budgets |
| a. Community Development Staff | | | | | | | | | | | | | | | | 0 | |
| b. SSCO Office Space | | | | | | | | | | | | | | | | 0 | |
| c. Study feasibility of CDC | | | | | | | | | | | | | | | 32 | 32 | |
| 2. Marketing | | | | | | | | | | | | | | | 4 | 4 | |
| a. Marketing Program | | | | | | | | | | | | | | | 14 | 14 | In 1994 |
| b. Neighbors newspaper publication | | | | | | | | | | | | | | | | 0 | |
| 3. Commercial Development | | | | | | | | | | | | | | | 14 | 14 | Five-year program |
| a. Commercial Revolving Loan Fund | | | | | | | | | | | | | | | 4.5 | 4.5 | |
| b. Specific commercial properties | | | | | | | | | | | | | | | 0 | 0 | |
| c. Public Parking Facilities | | | | | | | | | | | | | | | 0 | 0 | |
| 4. Housing Development | | | 900 | | | | | | | | | | | | 0 | 0 | |
| a. Encourage Homeownership | | | | | | | | | | | | | | | 75 | 975 | In 1994 |
| b. Steven's Community Associates Property | | Existing | | | | | | | | | | | | | | 0 | |
| c. Rental Rehab Program | | | | | | | | | | | | | 0 | 0 | 0 | 0 | Existing Budgets |
| d. Mortgage Refinancing Program | | | 250 | | | | | | | | | | | | 0 | 0 | Structured as Rehab Loan |
| CONTINGENCY FUND | | | | | | | | | | | | | | | 0 | 250 | MCDA to administer |
| TOTALS FOR 1994 | 0 | 242.3 | 1150 | 0 | 74.5 | 0 | 0 | 0 | 0 | 0 | 82.7 | 415 | 0 | 578.5 | 2543 | 0 | |

(\$\$ in 000's)

1995 STEVENS SQUARE-LORING HEIGHTS ACTION PLAN FUNDING SOURCES

| GOALS/OBJECTIVES | POLICE | CITY | MCDA | COUNTY | PARKS | SCHOOLS | LIBRARY | NEIGHBORHOOD | FOUNDATIONS | PRIVATE INVEST. | GRANTS/OTHER | NFP | | TOTALS | COMMENTS | |
|---|----------|----------|------|----------|----------|---------|---------|--------------|-------------|-----------------|--------------|---------|-------|--------|----------|-------------------------------------|
| | | | | | | | | | | | | HOUSING | OTHER | | | |
| VI. COMMUNITY SAFETY | | | | | | | | | | | | | | | | |
| a. Establish CARE Committee | | | | Existing | | | | | | | | | | 0 | 0 | Not quantified |
| b. Neighborhood Safety Coordinator | | | | | | | | | | | | | | 0 | 0 | Existing Police Budget |
| c. Two Policeman | | | | | | | | | | | | | | 0 | 0 | |
| - Two police radios | | | | | | | | | | | | | | 0 | 0 | |
| - Block Pat of Equipment | | | | | | | | | | | | | | 0 | 0 | |
| d. Police Park /Alcohol and Noise | Existing | | | | Existing | | | | | | | | | 0 | 0 | |
| e. Lighting and Fences | | | | | | | | | | | | | | 0 | 0 | |
| f. Police Storefront Station | | | | | | | | | | | | | | 0 | 0 | Existing budgets |
| g. Alarm Systems in Highrises | | Existing | | Existing | | | | | | | 5 | | | 0 | 0 | 5 Business Community to provide |
| VII. COMMUNITY SERVICES | | | | | | | | | | | | | | | | 0 Existing MPHA Budget |
| a. Develop Common Social Services Plan | | | | | | | | | | | | | | 0 | 0 | |
| b. Youth Activities Priorities | | | | | | | | | | | | | | 0 | 0 | |
| c. Community Services Fund | | | | | | | | | | | | | | 0 | 0 | |
| d. Community Resource Center | | | | | | | | | | | | | | 0 | 0 | |
| e. Resident Mgmt 1707 - 3rd Avenue | | | | | | | | | | | | | | 0 | 0 | 0 Eligible Use of Contingency Fund |
| VIII. COMMUNITY ENVIRONMENT | | | | | | | | | | | | | | | | 0 Eligible Use of Contingency Fund |
| 1. Neighborhood Master Plan | | | | | | | | | | | | | | 0 | 0 | 0 Funding from HUD |
| a. Land Use Study | | | | | | | | | | | | | | 0 | 0 | |
| b. Traffic and parking study | | | | | | | | | | | | | | 0 | 0 | 0 Eligible Use of Contingency Fund |
| c. Uniform Streetscape and Landscape | | | | | | | | | | | | | | 0 | 0 | |
| 2. Community Projects | | | | | | | | | | | | | | 0 | 0 | |
| a. Greening Fund | | | | | | | | | | | | | | 0 | 0 | |
| b. Trash Containers | | | | | | | | | | | | | | 0 | 0 | |
| c. Window Boxes | | | | | | | | | | | | | | 0 | 0 | |
| d. Centralize Trash, Recycling, Snow | | | | | | | | | | | | | | 0 | 0 | |
| e. Streetscape Improvements | | | | | | | | | | | | | | 0 | 0 | |
| Nicollet Avenue | | | | | | | | | | | | | | 0 | 0 | |
| Third Avenue | | | | | | | | | | | | | | 0 | 0 | |
| Franklin Avenue | | 48.8 | | | | | | | | 48.8 | | | | 62.4 | 0 | 156 40% NRP- 30% P.W. - 30% Private |
| Fourth Avenue | | 80.1 | | | | | | | | 80.1 | | | | 106.8 | 0 | 267 40% NRP- 30% P.W. - 30% Private |
| f. Park Plaza Overlook | | 30.6 | | | | | | | | 30.6 | | | | 40.8 | 0 | 102 40% NRP- 30% P.W. - 30% Private |
| g. Bridge Improvements | | 0 | | | | | | | | | | | | 0 | 0 | |
| h. Pedestrian Walkways on Bridges | | | | | | | | | | | | | | 0 | 0 | 0 In 1994 |
| i. Improve Steven's Square Park | | | | | | | | | | | | | | 0 | 0 | 0 MnDOT - 1998-2003 |
| j. Landscaping at MPHA Highrises | | | | | | 0 | | | | | | | | 0 | 0 | 0 Park Board project |
| k. Transit Plazas | | | | | | | | | | | | | | 0 | 0 | 0 In 1994 through Greening Fund |
| l. Renovate select alleyways | | | | | | | | | | | | | | 0 | 0 | 0 In 1994 |
| m. Install historic alleyway lighting | | | | | | | | | | | | | | 0 | 0 | 0 No funding recommended |
| n. Interstate Gateway | | | | | | | | | | | | | | 0 | 0 | 0 In 1994 - incorporated into VI.e. |
| o. Neighborhood clean sweep | Existing | | | Existing | | | | | | | | | | 0 | 0 | 0 In 1998-2008 |
| IX. COMMUNITY DEVELOPMENT | | | | | | | | | | | | | | | | 0 Existing Budgets |
| 1. Implementation Support | | | | | | | | | | | | | | 0 | 0 | |
| a. Community Development Staff | | | | | | | | | | | | | | 0 | 0 | |
| b. SSCD Office Space | | | | | | | | | | | | | | 0 | 0 | |
| c. Study feasibility of CDC | | | | | | | | | | | | | | 0 | 0 | |
| 2. Marketing | | | | | | | | | | | | | | 0 | 0 | |
| a. Marketing Program | | | | | | | | | | | | | | 0 | 0 | 0 In 1994 |
| b. Neighbors newspaper publication | | | | | | | | | | | | | | 0 | 0 | |
| 3. Commercial Development | | | | | | | | | | | | | | 14 | 0 | 14 Five-year program |
| a. Commercial Revolving Loan Fund | | | | | | | | | | | | | | 0 | 0 | |
| b. Specific commercial properties | | | | | | | | | | | | | | 0 | 0 | |
| c. Public Parking Facilities | | | | | | | | | | | | | | 0 | 0 | |
| 4. Housing Development | | | | | | | | | | | | | | 0 | 0 | |
| a. Encourage Homeownership | | | | | | | | | | | | | | 0 | 0 | 0 In 1994 |
| b. Steven's Community Associates Property | | Existing | | | | | | | | | | | | 0 | 0 | |
| c. Rental Rehab Program | | | | | | | | | | | | | | 0 | 0 | 0 Existing Budgets |
| d. Mortgage Refinancing Program | | | 250 | | | | | | | | | | | 0 | 0 | 0 Structured as Rehab Loan |
| CONTINGENCY FUND | | | | | | | | | | | | | | 0 | 0 | 250 MCDA to administer |
| TOTALS FOR 1995 | 0 | 157.5 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 162.5 | 0 | 0 | 0 | 224 | 0 | 0 Funding sources to be identified |

(\$\$ in 000's)

1996 STEVENS SQUARE-LORING HEIGHTS ACTION PLAN FUNDING SOURCES

| GOALS/OBJECTIVES | POLICE | CITY | MCDA | COUNTY | PARKS | SCHOOLS | LIBRARY | NEIGHBORHOOD HOOD | FOUNDATIONS | PRIVATE INVEST. | GRANTS/OTHER | NFP | | TOTALS | COMMENTS | | |
|---|----------|----------|----------|----------|----------|---------|---------|-------------------|-------------|-----------------|--------------|---------|-------|--------|----------|----------------------------------|----------------------------------|
| | | | | | | | | | | | | HOUSING | OTHER | | | | |
| VI. COMMUNITY SAFETY | | | | | | | | | | | | | | | | | |
| a. Establish CARE Committee | | | | Existing | | | | | | | | | | | 0 | Not quantified | |
| b. Neighborhood Safety Coordinator | | | | | | | | | | | | | | | 0 | | |
| c. Two Policeman | | | | | | | | | | | | | | | 0 | Existing Police Budget | |
| - Two police radios | | | | | | | | | | | | | | | 0 | | |
| - Block Patrol Equipment | | | | | | | | | | | | | | | 0 | | |
| d. Police Park /Alcohol and Noise | Existing | | | | Existing | | | | | | | | | | 0 | Existing budgets | |
| e. Lighting and Fences | | | | | | | | | | | | | | | 0 | | |
| f. Police Storefront Station | | | | | | | | | | | | | | | 0 | | |
| g. Alarm Systems in Highrises | | Existing | | Existing | | | | | | 5 | | | | | 5 | Business Community to provide | |
| VII. COMMUNITY SERVICES | | | | | | | | | | | | | | | 0 | Existing MPHA Budget | |
| a. Develop Common Social Services Plan | | | | | | | | | | 0 | | | | | 0 | | |
| b. Youth Activities Priorities | | | | | | | | | | | | | | | 0 | | |
| c. Community Services Fund | | | | | | | | | | | | | | | 0 | | |
| Community Resource Center | | | | | | | | | | | | | | | 0 | | |
| Resident Mgmt 1707 - 3rd Avenue | | | | | | | | | | | | | | | 0 | Eligible Use of Contingency Fund | |
| VIII. COMMUNITY ENVIRONMENT | | | | | | | | | | | | | | | 0 | Eligible Use of Contingency Fund | |
| 1. Neighborhood Master Plan | | | | | | | | | | | | | | | 0 | Funding from HUD | |
| a. Land Use Study | | | | | | | | | | | | | | | 0 | | |
| b. Traffic and parking study | | | | | | | | | | | | | | | 0 | Eligible Use of Contingency Fund | |
| c. Uniform Streetscape and Landscape | | | | | | | | | | | | | | | 0 | | |
| 2. Community Projects | | | | | | | | | | | | | | | 0 | | |
| a. Greening Fund | | | | | | | | | | | | | | | 0 | | |
| b. Trash Containers | | | | | | | | | | | | | | | 0 | | |
| c. Window Boxes | | | | | | | | | | | | | | | 0 | | |
| d. Centralize Trash, Recycling, Snow | | | | | | | | | | | | | | | 0 | | |
| e. Streetscape Improvements | | | | | | | | | | | | | | | 0 | | |
| Nicollet Avenue | | | | | | | | | | | | | | | 0 | | |
| Third Avenue | | | 0 | | | | | | | | | | | | 0 | | |
| Franklin Avenue | | | 0 | | | | | | | | | | | | 0 | | |
| Fourth Avenue | | | 0 | | | | | | | 0 | | | | | 0 | | |
| f. Park Plaza Overlook | | | | | | | | | | 0 | | | | | 0 | 40% NFP- 60% Public Works | |
| g. Bridge Improvements | | | | | | | | | | 0 | | | | | 0 | 40% NFP- 60% Public Works | |
| h. Pedestrian Walkways on Bridges | | | | | | | | | | 0 | | | | | 0 | 40% NFP- 60% Public Works | |
| i. Improve Steven's Square Park | | | | | | | | | | | | | | | 0 | | |
| j. Landscaping at MPHA Highrises | | | | | | | | | | | | | | | 0 | | |
| k. Transit Plazas | | | | | | | | | | | | | | | 0 | 0 In 1994 | |
| l. Renovate select alleyways | | | | | | | | | | | | | | | 0 | MnDOT 1998-2003 | |
| m. Install historic alleyway lighting | | | | | | | | | | | | | | | 0 | Park Board project | |
| Interstate Gateway | | | | | | | | | | | | | | | 0 | 0 In 1994 through Greening Fund | |
| Neighborhood clean sweep | | | | | | | | | | | | | | | 0 | 0 In 1994 | |
| IX. COMMUNITY DEVELOPMENT | | | | | | | | | | | | | | | 0 | No funding recommended | |
| 1. Implementation Support | | Existing | | Existing | | | | | | | | | | | 0 | 0 In 1994 incorporated into VI e | |
| a. Community Development Staff | | | | | | | | | | | | | | | 0 | 0 In 1998-2008 | |
| b. SSCO Office Space | | | | | | | | | | | | | | | 0 | Existing Budgets | |
| c. Study feasibility of CDC | | | | | | | | | | | | | | | 0 | | |
| 2. Marketing | | | | | | | | | | | | | | | 0 | | |
| a. Marketing Program | | | | | | | | | | | | | | | 0 | | |
| b. Neighbors newspaper publication | | | | | | | | | | | | | | | 0 | 0 In 1994 | |
| 3. Commercial Development | | | | | | | | | | | | | | | 0 | | |
| a. Commercial Revolving Loan Fund | | | | | | | | | | | | | | | 14 | 14 Five-year program | |
| b. Specific commercial properties | | | | | | | | | | | | | | | 0 | | |
| c. Public Parking Facilities | | | | | | | | | | | | | | | 0 | | |
| 4. Housing Development | | | | | | | | | | | | | | | 0 | | |
| a. Encourage Homeownership | | | 0 | | | | | | | | | | | | 0 | | |
| b. Steven's Community Associates Property | | | Existing | | | | | | | | | | | | 0 | 0 In 1994 | |
| c. Rental Rehab Program | | | | | | | | | | | | | | | 0 | Existing Budgets | |
| d. Mortgage Refinancing Program | | | 250 | | | | | | | | | | | | 0 | Structured as Rehab Loan | |
| CONTINGENCY FUND | | | | | | | | | | | | | | | 0 | 250 MCDA to administer | |
| TOTALS FOR 1996 | 0 | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 0 | 0 | 0 | 0 | 14 | 0 | Funding sources to be identified |
| | | | | | | | | | | | | | | | 14 | 269 | |

(\$\$ in 000's)

1997 STEVENS SQUARE-LORING HEIGHTS ACTION PLAN FUNDING SOURCES

| GOALS/OBJECTIVES | POLICE | CITY | MCDA | COUNTY | PARKS | SCHOOLS | LIBRARY | NEIGHBORHOOD | FOUNDATIONS | PRIVATE INVEST. | GRANTS/OTHER | NFP | | TOTALS | COMMENTS | |
|---|----------|----------|------|----------|----------|---------|---------|--------------|-------------|-----------------|--------------|---------|-------|--------|----------|-------------------------------------|
| | | | | | | | | | | | | HOUSING | OTHER | | | |
| VI. COMMUNITY SAFETY | | | | | | | | | | | | | | | | |
| a. Establish CARE Committee | | | | Existing | | | | | | | | | | | | 0 Not quantified |
| b. Neighborhood Safety Coordinator | | | | | | | | | | | | | | | | 0 |
| c. Two Policeman | | | | | | | | | | | | | | | | 0 Existing Police Budget |
| - Two police radios | | | | | | | | | | | | | | | | 0 |
| - Block Patrol Equipment | | | | | | | | | | | | | | | | 0 |
| d. Police Park /Alcohol and Noise | Existing | | | | Existing | | | | | | | | | | | 0 |
| e. Lighting and Fences | | | | | | | | | | | | | | | | 0 |
| f. Police Storefront Station | | | | | | | | | | | | | | | | 0 Existing budgets |
| g. Alarm Systems in Highrises | | Existing | | Existing | | | | | | 5 | | | | | | 0 |
| VII. COMMUNITY SERVICES | | | | | | | | | | | | | | | | 5 Business Community to provide |
| a. Develop Common Social Services Plan | | | | | | | | | | | | | | | | 0 Existing MPHA Budget |
| b. Youth Activities Priorities | | | | | | | | | | | | | | | | 0 |
| c. Community Services Fund | | | | | | | | | | 0 | | | | | | 0 |
| d. Community Resource Center | | | | | | | | | | | | | | | | 0 |
| e. Resident Mgmt 1707 - 3rd Avenue | | | | | | | | | | | | | | | | 0 Eligible Use of Contingency Fund |
| VIII. COMMUNITY ENVIRONMENT | | | | | | | | | | | | | | | | 0 Eligible Use of Contingency Fund |
| 1. Neighborhood Master Plan | | | | | | | | | | | 0 | | | | | 0 Funding from HUD |
| a. Land Use Study | | | | | | | | | | | | | | | | 0 |
| b. Traffic and parking study | | | | | | | | | | | | | | | | 0 Eligible Use of Contingency Fund |
| c. Uniform Streetscape and Landscape | | | | | | | | | | | | | | | | 0 |
| 2. Community Projects | | | | | | | | | | | | | | | | 0 |
| a. Greening Fund | | | | | | | | | | | | | | | | 0 |
| b. Trash Containers | | | | | | | | | | | | | | | | 0 |
| c. Window Boxes | | | | | | | | | | | | | | | | 0 |
| d. Centralize Trash, Recycling, Snow | | | | | | | | | | | | | | | | 0 |
| e. Streetscape Improvements | | | | | | | | | | | | | | | | 0 |
| Nicollet Avenue | | | | | | | | | | | | | | | | 0 |
| Third Avenue | | | 0 | | | | | | | | | | | | | 0 |
| Franklin Avenue | | | 0 | | | | | | | 0 | | | | | | 0 |
| Fourth Avenue | | | 0 | | | | | | | 0 | | | | | | 0 |
| f. Park Plaza Overlook | | | | | | | | | | 0 | | | | | | 0 40% NRP- 60% Public Works |
| g. Bridge Improvements | | | | | | | | | | 0 | | | | | | 0 40% NRP- 60% Public Works |
| h. Pedestrian Walkways on Bridges | | | | | | | | | | | | | | | | 0 40% NRP- 60% Public Works |
| i. Improve Steven's Square Park | | | | | | | | | | | | | | | | 0 |
| j. Landscaping at MPHA Highrises | | | | | | | | | | | | | | | | 0 In 1994 |
| k. Transit Plazas | | | | | | | | | | | | | | | | 0 MnDOT - 1998-2003 |
| l. Renovate select alleyways | | | | | | | | | | | | | | | | 0 Park Board project |
| m. Install historic alleyway lighting | | | | | | | | | | | 0 | | | | | 0 In 1994 through Greening Fund |
| n. Interstate Gateway | | | | | | | | | | | | | | | | 0 In 1994 |
| o. Neighborhood clean sweep | | Existing | | Existing | | | | | | | | | | | | 0 No funding recommended |
| IX. COMMUNITY DEVELOPMENT | | | | | | | | | | | | | | | | 0 In 1994 - incorporated into VI.e. |
| 1. Implementation Support | | | | | | | | | | | | | | | | 0 In 1998-2008 |
| a. Community Development Staff | | | | | | | | | | | | | | | | 0 Existing Budgets |
| b. SSCO Office Space | | | | | | | | | | | | | | | | 0 |
| c. Study feasibility of CDC | | | | | | | | | | | | | | | | 0 |
| 2. Marketing | | | | | | | | | | | | | | | | 0 |
| a. Marketing Program | | | | | | | | | | | | | | | | 0 In 1994 |
| b. Neighbors newspaper publication | | | | | | | | | | | | | | | | 0 |
| 3. Commercial Development | | | | | | | | | | | | | | 14 | | 14 Five-year program |
| a. Commercial Revolving Loan Fund | | | | | | | | | | | | | | 0 | | 0 |
| b. Specific commercial properties | | | | | | | | | | | | | | | | 0 |
| c. Public Parking Facilities | | | | | | | | | | | | | | | | 0 |
| 4. Housing Development | | | | | | | | | | | | | | | | 0 |
| a. Encourage Homeownership | | Existing | | | | | | | | | | | | | | 0 In 1994 |
| b. Steven's Community Associates Property | | | | | | | | | | | | | | | | 0 |
| c. Rental Rehab Program | | | | | | | | | | | | | | | | 0 Existing Budgets |
| d. Mortgage Refinancing Program | | | 250 | | | | | | | | | | | | | 0 Structured as Rehab Loan |
| CONTINGENCY FUND | | | | | | | | | | | | | | | | 250 MCDA to administer |
| TOTALS FOR 1997 | 0 | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 0 | 0 | 0 | 14 | 0 | 0 |
| | | | | | | | | | | | | | | 14 | 269 | |

(\$\$ in 000's)

1993-1997 STEVENS SQUARE-LORING HEIGHTS ACTION PLAN FUNDING SOURCES

| GOALS/OBJECTIVES | POLICE | CITY | MCDA | COUNTY | PARKS | SCHOOLS | LIBRARY | NEIGHBORHOOD | FOUNDATIONS | PRIVATE INVEST. | GRANTS/OTHER | NFP | | TOTALS | |
|---|--------|-------|------|--------|-------|---------|---------|--------------|-------------|-----------------|--------------|---------|-------|--------|--------|
| | | | | | | | | | | | | HOUSING | OTHER | | |
| VI. COMMUNITY SAFETY | | | | | | | | | | | | | | | |
| a. Establish CARE Committee | | | | | | | | | | | | | | | 0 |
| b. Neighborhood Safety Coordinator | | | | | | | | | | | | | | | 0 |
| c. Two Policeman | 89 | | | | | | | | | | | | | | 89 |
| - Two police radios | | | | | | | | | | | | | | 32.5 | 32.5 |
| - Block Patrol Equipment | | | | | | | | | | | | | | 0.78 | 0.78 |
| d. Police Park /Alcohol and Noise | | | | | | | | | | | | | | 8.02 | 8.02 |
| e. Lighting and Fences | | | | | | | | | | | | | | | 0 |
| f. Police Storefront Station | | | | | | | | | | | | | | 30 | 30 |
| g. Alarm Systems in Highrises | | | | | | | | | | 25 | | | | | 25 |
| VII. COMMUNITY SERVICES | | | | | | | | | | | | | | | 0 |
| a. Develop Common Social Services Plan | | | | | | | | | | | | | | | 0 |
| b. Youth Activities Priorities | | | | | | | | | | | | | | | 0 |
| c. Community Services Fund | | | | | | | | | | 20 | | | | 30 | 50 |
| d. Community Resource Center | | | | | | | | | | 0 | | | | 0 | 0 |
| e. Resident Mgmt 1707 - 3rd Avenue | | | | | | | | | | | | | | | 0 |
| VIII. COMMUNITY ENVIRONMENT | | | | | | | | | | | | | | | 0 |
| 1. Neighborhood Master Plan | | | | | | | | | | | | 40 | 20 | | 60 |
| a. Land Use Study | | | | | | | | | | | | | | | 0 |
| b. Traffic and parking study | | | | | | | | | | | | | | | 0 |
| c. Uniform Streetscape and Landscape | | | | | | | | | | | | | | | 0 |
| 2. Community Projects | | | | | | | | | | | | | | | 0 |
| a. Greening Fund | | | | | | | | | | | | | | | 0 |
| b. Trash Containers | | | | | | | | | | | | | | | 0 |
| c. Window Boxes | | | | | | | | | | | | | | | 30 |
| d. Centralize Trash, Recycling, Snow | | | | | | | | | | | | | | | 10 |
| e. Streetscape Improvements | | | | | | | | | | | | | | | 10 |
| Nicollet Avenue | | | 78.3 | | | | | | | | | | | | 0 |
| Third Avenue | | | 48.8 | | | | | | | 77.7 | | | | | 0 |
| Franklin Avenue | | | 80.1 | | | | | | | 46.8 | | | | | 259 |
| Fourth Avenue | | | 30.6 | | | | | | | 80.1 | | | | | 156 |
| f. Park Plaza Overlook | | | 164 | | | | | | | 30.6 | | | | | 102 |
| g. Bridge Improvements | | | | | | | | | | | | | | | 102 |
| h. Pedestrian Walkways on Bridges | | | | | | | | | | | | | | | 100 |
| i. Improve Steven's Square Park | | | | | | | | | | | 400 | | | | 264 |
| j. Landscaping at MPHA Highrises | | | | | 74.5 | | | | | | | | | | 75 |
| k. Transit Plazas | | | | | | | | | | | | | | | 74.5 |
| l. Renovate select alleyways | | | | | | | | | | | | | | | 149 |
| m. Install historic alleyway lighting | | | | | | | | | | | | | | | 0 |
| n. Interstate Gateway | | | | | | | | | | | | | | | 15 |
| o. Neighborhood clean sweep | | | | | | | | | | | 15 | | | | 30 |
| IX. COMMUNITY DEVELOPMENT | | | | | | | | | | | | | | | 0 |
| 1. Implementation Support | | | | | | | | | | | | | | | 0 |
| a. Community Development Staff | | | | | | | | | | | | | | | 0 |
| b. SSCO Office Space | | | | | | | | | | | | | | | 0 |
| c. Study feasibility of CDC | | | | | | | | | | | | | | | 40 |
| 2. Marketing | | | | | | | | | | | | | | | 14 |
| a. Marketing Program | | | | | | | | | | | | | | | 14 |
| b. Neighbors newspaper publication | | | | | | | | | | | | | | | 0 |
| 3. Commercial Development | | | | | | | | | | | | | | | 70 |
| a. Commercial Revolving Loan Fund | | | | | | | | | | | | | | | 13.5 |
| b. Specific commercial properties | | | | | | | | | | | | | | | 0 |
| c. Public Parking Facilities | | | | | | | | | | | | | | | 500 |
| 4. Housing Development | | | 900 | | | | | | | | | | | | 325 |
| a. Encourage Homeownership | | | | | | | | | | | | | | | 75 |
| b. Steven's Community Associates Property | | | | | | | | | | | | | | | 0 |
| c. Rental Rehab Program | | | | | | | | | | | | | | | 0 |
| d. Mortgage Refinancing Program | | | 1000 | | | | | | | | | | 500 | | 500 |
| CONTINGENCY FUND | | | | | | | | | | | | | | | 1525 |
| TOTALS FOR 1993-1997 | 89 | 399.8 | 1900 | 0 | 74.5 | 0 | 0 | 0 | 0 | 280.2 | 455 | 2045 | 378.8 | 2159.1 | 7402.6 |

TOTAL NRP FUNDING 1993-1997 4204.1
 PERCENTAGE OF TOTAL FOR HOUSING 48.64%

DATE: August 10, 1993 RECOMMENDATION

(\$\$ in 000's)

ANNUAL COMMITMENTS BY JURISDICTION STEVEN'S SQUARE-LORING HEIGHTS ACTION PLAN

| | 1993 | 1994 | 1995 | 1996 | 1997 | TOTALS | ONGOING COMMITMENTS |
|---------------------------|--------|-------|-------|------|------|--------|---------------------|
| CITY DEPARTMENTS | | | | | | | |
| Police | 89 | 0 | 0 | 0 | 0 | 89 | |
| Public Works | 0 | 242.3 | 157.5 | 0 | 0 | 399.8 | |
| Public Housing | 0 | 0 | 0 | 0 | 0 | 0 | |
| MCDA | 0 | 1150 | 250 | 250 | 250 | 1900 | 250 |
| COUNTY | 0 | 0 | 0 | 0 | 0 | 0 | |
| PARK BOARD | 0 | 74.5 | 0 | 0 | 0 | 74.5 | |
| SCHOOL BOARD | 0 | 0 | 0 | 0 | 0 | 0 | |
| LIBRARY BOARD | 0 | 0 | 0 | 0 | 0 | 0 | |
| NEIGHBORHOOD | 0 | 0 | 0 | 0 | 0 | 0 | |
| FOUNDATIONS | 0 | 0 | 0 | 0 | 0 | 0 | |
| PRIVATE INVESTMENT | 25 | 82.7 | 162.5 | 5 | 5 | 280.2 | |
| GRANTS/OTHER | 40 | 415 | 0 | 0 | 0 | 455 | |
| NRP | 3373.6 | 578.5 | 224 | 14 | 14 | 4204.1 | |
| TOTALS | 3527.6 | 2543 | 794 | 269 | 269 | 7402.6 | |

*In 1998 for the Rental Rehab Program

SUMMARY 1993-1997 STEVEN'S SQUARE-LORING HEIGHTS ACTION PLAN FUNDING

| GOALS/OBJECTIVES | 1993 | 1994 | 1995 | 1996 | 1997 | TOTALS |
|---|---------------|-------------|------------|------------|------------|---------------|
| VI. COMMUNITY SAFETY | | | | | | |
| a. Establish CARE Committee | 0 | 0 | 0 | 0 | 0 | 0 |
| b. Neighborhood Safety Coordinator | 15 | 17.5 | 0 | 0 | 0 | 32.5 |
| c. Two Policeman | 89 | 0 | 0 | 0 | 0 | 89 |
| - Two police radios | 0.78 | 0 | 0 | 0 | 0 | 0.78 |
| - Block Patrol Equipment | 8.02 | 0 | 0 | 0 | 0 | 8.02 |
| d. Police Park /Alcohol and Noise | 0 | 0 | 0 | 0 | 0 | 0 |
| e. Lighting and Fences | 10 | 20 | 0 | 0 | 0 | 30 |
| f. Police Storefront Station | 5 | 5 | 5 | 5 | 5 | 25 |
| g. Alarm Systems in Highrises | 0 | 0 | 0 | 0 | 0 | 0 |
| VII. COMMUNITY SERVICES | | | | | | |
| a. Develop Common Social Services Plan | 50 | 0 | 0 | 0 | 0 | 50 |
| b. Youth Activities Priorities | 0 | 0 | 0 | 0 | 0 | 0 |
| c. Community Services Fund | 0 | 0 | 0 | 0 | 0 | 0 |
| d. Community Resource Center | 0 | 0 | 0 | 0 | 0 | 0 |
| e. Resident Mgmt 1707 - 3rd Avenue | 60 | 0 | 0 | 0 | 0 | 60 |
| VIII. COMMUNITY ENVIRONMENT | | | | | | |
| 1. Neighborhood Master Plan | 0 | 0 | 0 | 0 | 0 | 0 |
| a. Land Use Study | 0 | 0 | 0 | 0 | 0 | 0 |
| b. Traffic and parking study | 0 | 0 | 0 | 0 | 0 | 0 |
| c. Uniform Streetscape and Landscape | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. Community Projects | 0 | 0 | 0 | 0 | 0 | 0 |
| a. Greening Fund | 20 | 10 | 0 | 0 | 0 | 30 |
| b. Trash Containers | 0 | 10 | 0 | 0 | 0 | 10 |
| c. Window Boxes | 0 | 10 | 0 | 0 | 0 | 10 |
| d. Centralize Trash, Recycling, Snow | 0 | 0 | 0 | 0 | 0 | 0 |
| e. Streetscape Improvements | 0 | 0 | 0 | 0 | 0 | 0 |
| Nicollet Avenue | 0 | 259 | 0 | 0 | 0 | 259 |
| Third Avenue | 0 | 0 | 156 | 0 | 0 | 156 |
| Franklin Avenue | 0 | 0 | 267 | 0 | 0 | 267 |
| Fourth Avenue | 0 | 0 | 102 | 0 | 0 | 102 |
| f. Park Plaza Overlook | 0 | 264 | 0 | 0 | 0 | 264 |
| g. Bridge Improvements | 0 | 475 | 0 | 0 | 0 | 475 |
| h. Pedestrian Walkways on Bridges | 0 | 0 | 0 | 0 | 0 | 0 |
| i. Improve Steven's Square Park | 0 | 149 | 0 | 0 | 0 | 149 |
| j. Landscaping at MPHA Highrises | 0 | 0 | 0 | 0 | 0 | 0 |
| k. Transit Plazas | 0 | 30 | 0 | 0 | 0 | 30 |
| l. Renovate select alleyways | 0 | 0 | 0 | 0 | 0 | 0 |
| m. Install historic alleyway lighting | 0 | 0 | 0 | 0 | 0 | 0 |
| n. Interstate Gateway | 0 | 0 | 0 | 0 | 0 | 0 |
| o. Neighborhood clean sweep | 0 | 0 | 0 | 0 | 0 | 0 |
| IX. COMMUNITY DEVELOPMENT | | | | | | |
| 1. Implementation Support | 0 | 0 | 0 | 0 | 0 | 0 |
| a. Community Development Staff | 8 | 32 | 0 | 0 | 0 | 40 |
| b. SSCO Office Space | 10 | 4 | 0 | 0 | 0 | 14 |
| c. Study feasibility of CDC | 0 | 14 | 0 | 0 | 0 | 14 |
| 2. Marketing | 0 | 0 | 0 | 0 | 0 | 0 |
| a. Marketing Program | 14 | 14 | 14 | 14 | 14 | 70 |
| b. Neighbors newspaper publication | 9 | 4.5 | 0 | 0 | 0 | 13.5 |
| 3. Commercial Development | 0 | 0 | 0 | 0 | 0 | 0 |
| a. Commercial Revolving Loan Fund | 500 | 0 | 0 | 0 | 0 | 500 |
| b. Specific commercial properties | 325 | 0 | 0 | 0 | 0 | 325 |
| c. Public Parking Facilities | 0 | 975 | 0 | 0 | 0 | 975 |
| 4. Housing Development | 0 | 0 | 0 | 0 | 0 | 0 |
| a. Encourage Homeownership | 0 | 0 | 0 | 0 | 0 | 0 |
| b. Steven's Community Associates Proper | 500 | 0 | 0 | 0 | 0 | 500 |
| c. Rental Rehab Program | 1525 | 250 | 250 | 250 | 250 | 2525 |
| d. Mortgage Refinancing Program | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTINGENCY FUND | 378.8 | 0 | 0 | 0 | 0 | 378.8 |
| TOTALS FOR 1993-1997 | 3527.6 | 2543 | 794 | 269 | 269 | 7402.6 |