Public Works

MISSION

To be effective stewards of the public infrastructure, and provide valued city services that contribute to public safety, economic vitality and neighborhood livability in Minneapolis.

BUSINESS LINES

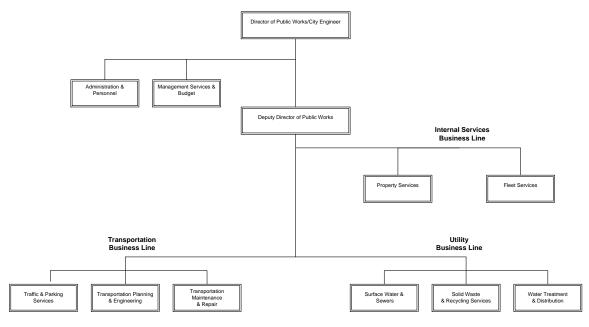
Internal Services – The Internal Services business line is comprised of services that are provided primarily to internal City departments and are funded mostly within formal Internal Service funds. Fees for these services are intended to recover the costs incurred for providing each service. Property Services and Fleet Services are the two divisions in the Internal Services business line.

Utilities – This business line provides services that promote the health and safety of people and property by providing potable water, managing non-potable water, and maintaining a clean city through the collection and disposal of solid waste, recyclables, problem materials, yard waste, and coordination of Clean City activities. The three divisions of the Utilities business line are Surface Water & Sewers, Water Treatment & Distribution, and Solid Waste & Recycling Services.

Transportation – The Transportation Business Line within the Department of Public Works exists to offer people a variety of safe, convenient options for moving throughout the City and within the region. Transportation options enhance the aesthetics of the environment, improving livability, while contributing to economic vitality through the safe, efficient movement of people and goods. The three divisions in the Transportation business line are Traffic & Parking Services, Transportation Planning & Engineering, and Transportation Maintenance & Repair.

ORGANIZATION CHART

Public Works Department

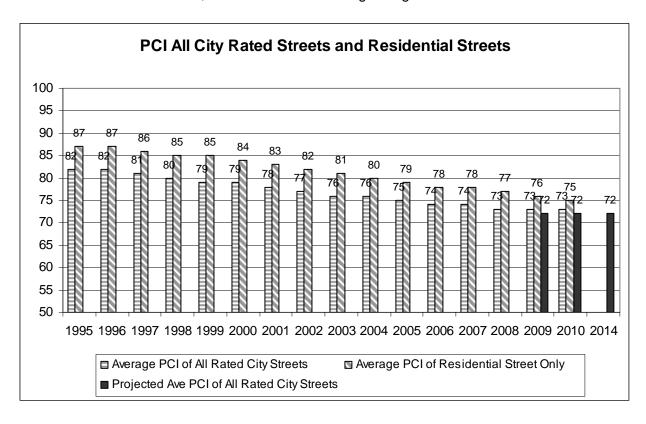


What two or three key trends and challenges does the department face and how will each be addressed?

Infrastructure Condition

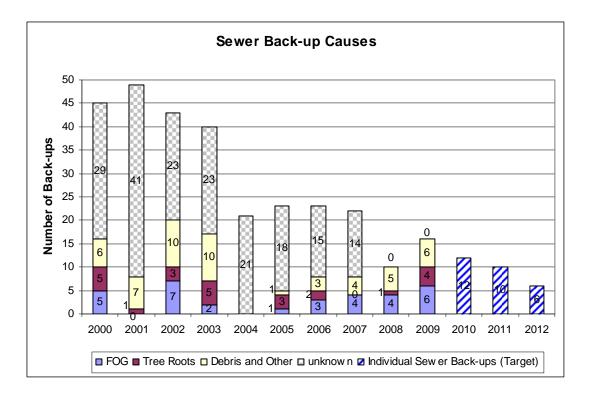
• TRANSPORTATION MAINTENANCE & REPAIR:

The repeated annual pressure on the General Fund to reduce costs have adversely impacted the City's related infrastructure which includes streets, alleys, bridges, malls, street lights, signs, and traffic signals. The roadways are requiring more reactive maintenance that has almost eliminated the available funding for preventative maintenance. Adding to the challenge is the fact that costs for labor, fleet and materials are growing faster than inflation.



• SANITARY SEWER:

- The sanitary sewer system is experiencing an increased amount of sedimentation in the larger pipes as a result of the clear water that has been removed from the system. This is causing deterioration and accumulation in the pipes. Public Works will be initiating an operations program in 2011 with an initial investment of \$500,000.
- Public Works is also expending a significant amount of time (staff and equipment) cleaning and maintaining the sanitary lines near restaurants due to the disposal of fats, oil and grease (FOG) in the system.



• STORMWATER:

- Significant capital needs have been identified in the tunnel segments of the stormwater system. Surface Water and Sewers has initiated an annual inspection program to monitor and track the conditions of the tunnels and has proposed to increase the capital tunnel program to address the condition in an accelerated manner.
- In addition there are concerns regarding future Total Maximum Daily Load (TMDL) for local lakes and creeks as well as Lake Pepin. The potential financial responsibilities could be significant.

Unfunded Initiatives

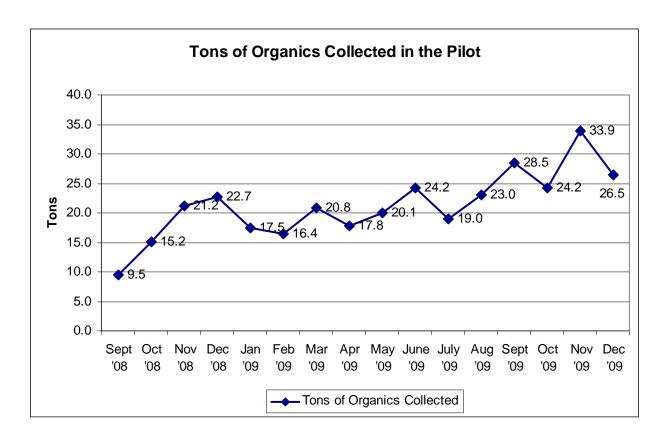
• TRANSPORTATION PLANNING & ENGINEERING:

There are an increasing number of projects and/or initiatives that require technical and engineering expertise that are of interest to the City and do not at this time have an identified funding source. Public Works feels the appropriate funding source is tax levy dollars for these types of projects, which include the Central Corridor Light Rail Transit (LRT), the Street Car Study, the ADA Transition Plan, the Transit/Access Project and possibly others.

Sustainable Future

Solid Waste & Recycling:

 In fall, 2010, Public Works presented a report to Council which identified state and county regulatory changes requiring future City changes to solid waste and recycling operations, which may impact expenses.



In what internal/external partnerships is the department currently engaged and/or exploring for the future?

• SANITARY SEWER:

 The Surface Water & Sewers Division is partnering with Regulatory Services and the City Attorney's Office to reduce the amount of fats, oil and grease (FOG) in the sanitary sewer system.

Solid Waste & Recycling

- In collaboration with Hennepin County, Public Works is actively urging citizen customers to recycle more and to discard less solid waste by raising large garbage cart fees by \$1.00 per month in 2011. This action should result in a portion of solid waste customers reducing the amount of solid waste they discard and switching to a smaller cart with a lower fee.
- Solid Waste & Recycling is partnering with 311 to take the majority of the Graffiti complaint calls.

How is the department evaluating programs or services for cost effectiveness? Public Works periodically reconsiders the service activities it provides and the methods used to provide services. Through monthly financial meetings with divisions and continuing work on performance measurement, the department analyzes the value and effectiveness of different activities.

What actions will the department take to meet the current service level reductions? Please include a description of any revenue proposals. Identify Results Minneapolis measures where you anticipate a service level impact based on cuts.

Current Service Level Cut

Public Works has analyzed the revenue estimates for the General Fund and by evaluating and more accurately estimating revenues in all divisions has increased its overall estimated revenues in the General Fund by about \$429,000. Included are the following are additional revenue sources:

- \$418,000 revenue in State Trunk Highway, Municipal State Aid and County State Aid maintenance funding
- o \$360,000 revenue in Traffic Capital overhead recovery
- \$75,000 revenue in Traffic WiFi Franchise Fee

Reductions to arrive at the 5-Year Financial Direction

In order to reach the Five-year Financial Direction, the Street Maintenance & Repair Division will reduce its budget by approximately \$387,000. The reduction in expenses will mean that there will be one less general patch and repair crew for approximately 22 weeks during the summer. This will result in a reduction of pothole patching on 20 to 25 miles of streets, and some 50,000 pothole repairs.

Request additional funding to cover the aforementioned Unfunded Initiatives within Transportation Planning and Engineering Division.

- Public Works requested additional funding to cover a projects that do not have funding.
 These projects include East/West Spine, Streetcar study, Transit/Access, and Central Corridor LRT.
- This request is in the General Fund (00100) in the Transportation Planning & Special Assessments/Right of Way Management Cost Center (6000200). The following is the detail of this request:

1 Transportation PlannerOther personnel expenses\$108,690\$2,850

o Personnel and Fringes \$111,540

o Project expenses \$500,000

o Total of Request \$611,540

FINANCIAL ANALYSIS

The department's 2011 expenditure budget is \$310.3 million, a 2.4% increase from the 2010 revised budget. The department is funded by the general fund, the capital projects fund, four internal service funds and five enterprise funds. The estimated overall change in personnel is a reduction of positions for a total of 24, most of which are vacancies.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended a reduction to growth of \$463,000 which the department will meet with additional revenue sources (a renegotiated state maintenance contract and from capital overhead to projects) and with health care savings. The Mayor further recommended \$50,000 on a one-time basis to be used for a 38th Street study to be funded from existing resources.

COUNCIL ADOPTED BUDGET

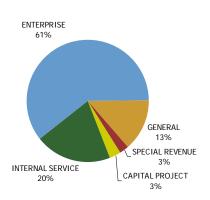
The Council adopted the Mayor's recommendations. The Council further adopted the following staff direction: the department of Public Works should report back to the Transportation & Public Works and Ways and Means/Budget by March 1, 2011 with a prioritized list of memberships, including prioritizing memberships for funding within the 2011 budget, including a plan for funding high-priority memberships on an ongoing basis. This list of memberships should include costs of City membership in regional coalitions.

PUBLIC WORKS EXPENSE AND REVENUE INFORMATION

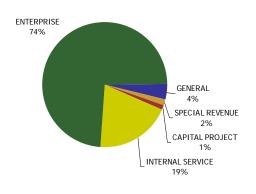
EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
AGENCY			budget	Adopted	Onlange	
OPERATING COSTS	(44,574)	854,205				
TOTAL AGENCY	(44,574)	854,205				
CAPITAL PROJECT						
SALARIES AND WAGES	2,900,354	3,107,034	3,341,075	3,488,974	4.4%	147,899
CONTRACTUAL SERVICES	2,562,278	2,126,164	3,179,869	3,219,839	1.3%	39,970
OPERATING COSTS	119,549	128,553	731,445	635,126	-13.2%	(96,319)
FRINGE BENEFITS	974,879	1,164,617	1,387,775	1,348,747	-2.8%	(39,028)
CAPITAL	3,195		40,800	47,104	15.5%	6,304
TOTAL CAPITAL PROJECT	6,560,255	6,526,368	8,680,964	8,739,790	0.7%	58,826
ENTERPRISE						
SALARIES AND WAGES	27,555,656	28,462,352	28,687,110	31,156,456	8.6%	2,469,346
CONTRACTUAL SERVICES	82,412,145	81,467,517	95,665,366	91,612,980	-4.2%	(4,052,386)
OPERATING COSTS	60,780,891	57,886,601	43,595,294	48,527,147	11.3%	4,931,853
FRINGE BENEFITS	12,712,387	13,642,648	14,461,778	12,834,772	-11.3%	(1,627,006)
CAPITAL	908,199	93,094	4,387,790	4,594,972	4.7%	207,182
TOTAL ENTERPRISE	184,369,278	181,552,212	186,797,338	188,726,327	1.0%	1,928,989
GENERAL						
SALARIES AND WAGES	12,095,109	11,281,005	10,583,699	11,570,609	9.3%	986,911
CONTRACTUAL SERVICES	18,998,626	18,588,069	19,039,443	19,158,906	0.6%	119,463
OPERATING COSTS	6,247,956	6,112,976	5,658,990	5,807,733	2.6%	148,743
FRINGE BENEFITS	4,966,391	5,030,272	5,140,718	5,202,702	1.2%	61,984
CAPITAL	73,174	69,700	283,469	99,948	-64.7%	(183,521)
DEBT SERVICE			200,000		-100.0%	(200,000)
TOTAL GENERAL	42,381,256	41,082,023	40,906,319	41,839,899	2.3%	933,580
INTERNAL SERVICE						
SALARIES AND WAGES	16,284,188	16,312,280	15,494,624	16,317,054	5.3%	822,430
CONTRACTUAL SERVICES	13,563,390	784,050,784	22,539,629	23,213,560	3.0%	673,931
OPERATING COSTS	18,050,950	14,238,350	13,169,588	11,150,560	-15.3%	(2,019,028)
FRINGE BENEFITS	8,015,165	8,052,921	7,640,690	7,656,255	0.2%	15,566
CAPITAL	91,325	13,231	7,851,523	4,656,661	-40.7%	(3,194,862)
TOTAL INTERNAL SERVICE	56,005,018	54,667,566	66,696,053	62,994,091	-5.6%	(3,701,962)
SPECIAL REVENUE						
SALARIES AND WAGES	8,843					
CONTRACTUAL SERVICES	32,759	2,990,418		8,007,167		8,007,167
OPERATING COSTS	11,778					
FRINGE BENEFITS		2,023				
TOTAL SPECIAL REVENUE	53,380	2,992,441		8,007,167		8,007,167
TOTAL EXPENSE	289,324,613	287,674,815	303,080,674	310,307,274	2.4%	7,226,599

REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
CAPITAL PROJECT			_	-	_	
CHARGES FOR SALES	258	606		300		300
CHARGES FOR SERVICES	4,166,445	5,947,424	2,322,924	2,800,000	20.5%	477,076
FEDERAL GOVERNMENT		113,485				
LICENSE AND PERMITS	152,635	334,445	263,159	260,000	-1.2%	(3,159)
LOCAL GOVERNMENT		74,400				
OTHER MISC REVENUES	824	2,394		500		500
SPECIAL ASSESSMENTS	73,631	127,232	16,072	60,000	273.3%	43,928
TOTAL CAPITAL PROJECT	4,393,793	6,599,985	2,602,155	3,120,800	19.9%	518,645
ENTERPRISE						
CHARGES FOR SALES	4,754,671	2,309,364	2,806,000	2,151,904	-23.3%	(654,096)
CHARGES FOR SERVICES	213,233,418	225,896,667	220,170,819	240,513,591	9.2%	20,342,772
FINES AND FORFEITS	61,437	57,441	45,000	45,000	0.0%	
GAINS	565,167					
LICENSE AND PERMITS	256,948	369,149	219,000	241,000	10.0%	22,000
LOCAL GOVERNMENT	1,216,319	1,157,598	1,085,072	1,241,654	14.4%	156,582
LONG TERM LIABILITIE		(5,536,059)				
OTHER MISC REVENUES	115,749	111,155	193,841	46,500	-76.0%	(147,341)
RENTS	10,544	7,685	3,000	3,500	16.7%	500
SALES AND OTHER TAXE	(0)	/				(=
SPECIAL ASSESSMENTS	302,386	955,326	115,000	60,510	-47.4%	(54,490)
TOTAL ENTERPRISE	885,337 221,401,975	730,787 226,059,113	761,138 225,398,870	1,032,532 245,336,191	35.7%	271,394 19,937,321
TOTAL ENTERPRISE	221,401,973	220,039,113	223,376,670	245,330,171	8.8%	17,737,321
GENERAL						
CHARGES FOR SALES	60,083	60,667	28,500	23,500	-17.5%	(5,000)
CHARGES FOR SERVICES	7,720,087	7,268,197	5,146,500	6,083,848	18.2%	937,348
FEDERAL GOVERNMENT		113,549				
FRANCHISE FEES	197,923	117,817	110,000	210,000	90.9%	100,000
LICENSE AND PERMITS	1,404,946	1,076,965	1,510,000	986,000	-34.7%	(524,000)
LOCAL GOVERNMENT	544,349	442,465	664,918	693,612	4.3%	28,694
OTHER MISC REVENUES	248,517	229,579	648,492	126,100	-80.6%	(522,392)
RENTS			2,400		-100.0%	(2,400)
SPECIAL ASSESSMENTS	2,071,984	906,161	799,804	902,804	12.9%	103,000
STATE GOVERNMENT	3,800,442	3,129,525	4,002,530	3,866,878	-3.4%	(135,652)
TRANSFERS IN		700,000				
TOTAL GENERAL	16,048,331	14,044,925	12,913,144	12,892,742	-0.2%	(20,402)
INTERNAL SERVICE						
CHARGES FOR SALES	6,662,471	6,134,925	10,620,547	8,998,744	-15.3%	(1,621,803)
CHARGES FOR SERVICES	18,217,622	15,416,624	17,342,209	16,287,275	-6.1%	(1,054,934)
FEDERAL GOVERNMENT		106,220				
GAINS	50,345	59,322	200,000	200,000	0.0%	
OTHER MISC REVENUES	311,224	279,172	13,000	70,970	445.9%	57,970
PROPERTY TAXES	(427)					
RENTS	28,755,936	33,449,911	38,156,113	38,337,284	0.5%	181,171
TOTAL INTERNAL SERVICE	53,997,171	55,446,173	66,331,869	63,894,273	-3.7%	(2,437,596)
SPECIAL REVENUE						
OTHER MISC REVENUES		1,417,093				
SPECIAL ASSESSMENTS		1,199,077		5,800,000		5,800,000
TOTAL SPECIAL REVENUE		2,616,169		5,800,000		5,800,000
TOTAL REVENUE	295,841,270	304,766,366	307,246,038	331,044,006	7.7%	23,797,968

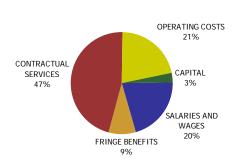
Expense by Fund



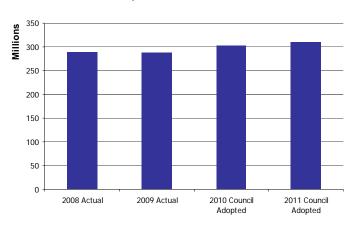
Revenue by Fund



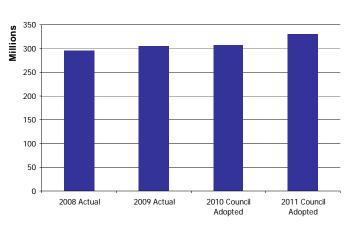
Expenditures by Type



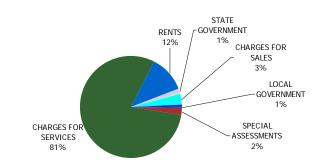
Expense 2008 - 2011



Revenue 2008 - 2011



Revenue by Type

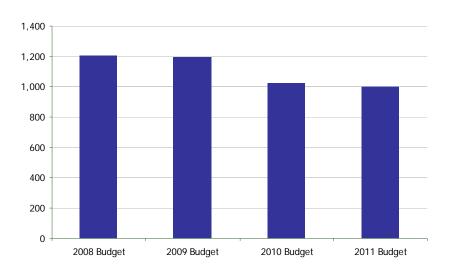


PUBLIC WORKS

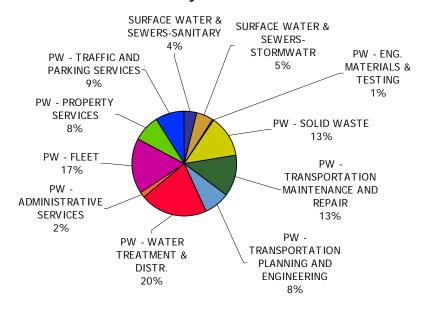
Staffir	na Info	nrma	tion

FTE's By Department	2008 Budget	2009 Budget	2010 Budget	2011 Budget	% Change	Change
SURFACE WATER & SEWERS-SANITARY	39.00	41.40	38.40	38.65	0.7%	0.25
SURFACE WATER & SEWERS-STORMWATR	77.40	68.50	55.00	52.25	-5.0%	(2.75)
PW - ENG. MATERIALS & TESTING	20.00	7.00	6.00	6.00	0.0%	
PW - SOLID WASTE	128.00	129.00	127.00	127.00	0.0%	
PW - TRANSPORTATION MAINTENANCE AND REPAIR	151.00	144.70	129.95	129.95	0.0%	
PW - TRANSPORTATION PLANNING AND ENGINEERING	66.00	88.00	74.00	78.00	5.4%	4.00
PW - WATER TREATMENT & DISTR.	253.00	252.75	216.67	207.00	-4.5%	(9.67)
PW - ADMINISTRATIVE SERVICES	17.00	15.50	15.50	16.00	3.2%	0.50
PW - FLEET	247.00	246.60	180.60	172.00	-4.8%	(8.60)
PW - PROPERTY SERVICES	106.00	108.40	91.30	84.50	-7.4%	(6.80)
PW - TRAFFIC AND PARKING SERVICES	98.00	94.13	90.00	89.00	-1.1%	(1.00)
Total PUBLIC WORKS Depts	1,203.00	1,195.98	1,024.42	1,000.35	-2.3%	(24.07)

Positions 2008-2011



Positions by Division



ADMINISTRATIVE SERVICES

EXPENDITURE

The 2011 budget is \$2.8 million or a 2.6% increase over the 2010 budget of \$2.7 million. The increase is a result of increased non-personnel costs. The number of positions is increasing by 0.5 FTE from 15.5 to 16.0, in order to handle additional required job maintenance tasks for the department.

REVENUE

Revenue of \$2.6 million in administrative services results from overhead charged to other Public Works functions and also permit and plan review fees. This is an increase of 12.8% from the 2010 budget.

FUND ALLOCATION

Administrative Services operates within the City's General Fund.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no changes.

COUNCIL ADOPTED BUDGET

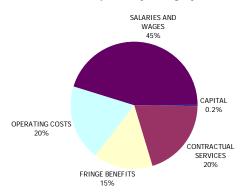
The Council adopted the Mayor's recommendation.

PUBLIC WORKS - ADMINISTRATIVE SERVICES EXPENSE AND REVENUE INFORMATION

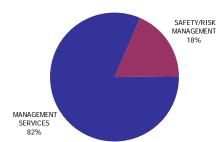
EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
GENERAL			ū	•	J	
SALARIES AND WAGES	1,233,140	1,177,570	1,230,566	1,246,661	1.3%	16,095
FRINGE BENEFITS	347,137	342,277	411,019	413,895	0.7%	2,877
CONTRACTUAL SERVICES	683,043	584,691	509,106	552,911	8.6%	43,805
OPERATING COSTS	447,095	466,533	519,902	540,215	3.9%	20,313
CAPITAL	1,514		18,126	4,586	-74.7%	(13,540)
TOTAL EXPENSE	2,711,929	2,571,072	2,688,718	2,758,268	2.6%	69,550

REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
GENERAL						
LICENSE AND PERMITS	341,678	328,678	335,000	250,000	-25.4%	(85,000)
LOCAL GOVERNMENT	30,000				0.0%	0
CHARGES FOR SERVICES	2,193,589	2,588,157	1,926,000	2,300,000	19.4%	374,000
CHARGES FOR SALES	91				0.0%	0
OTHER MISC REVENUES	174	781			0.0%	0
TOTAL REVENUE	2,565,532	2,917,616	2,261,000	2,550,000	12.8%	289,000

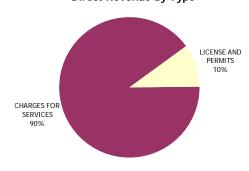
Expense by Category



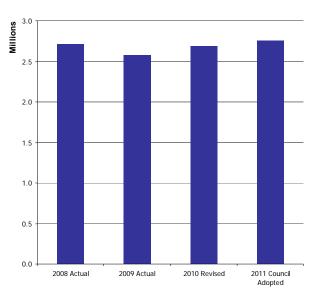
Expense by Division



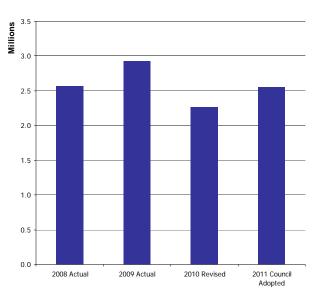
Direct Revenue by Type



Expense 2008 - 2011



Revenue 2008 - 2011

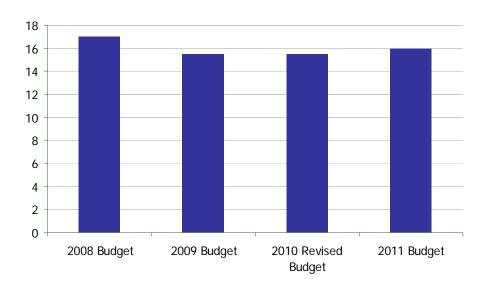


PUBLIC WORKS - ADMINISTRATIVE SERVICES

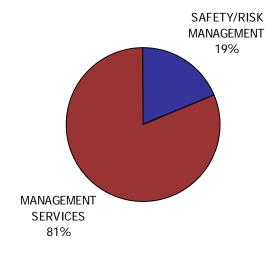
Staffing Information

Expense	2008 Budget	2009 Budget	2010 Revised Budget	2011 Budget	% Change	Change
SAFETY/RISK MANAGEMENT	3.00	3.00	3.00	3.00	0.0%	
PW - ADMINISTRATIVE SERVICES						
MANAGEMENT SERVICES	14.00	12.50	12.50	13.00	4.0%	0.50
TOTAL	17.00	15.50	15.50	16.00	3.2%	0.50

Positions 2008-2011



Positions by Divison



ENGINEERING MATERIALS AND TESTING (ALSO KNOWN AS CENTRAL STORES)

EXPENDITURE

Central Stores provides procurement services to all Public Works divisions as well as several City departments. The 2011 expenditure budget is \$685,000, a decrease of 8.4% from 2010 budget of \$748,000. The decrease in expense is primarily due to a \$46,000 decrease in general fund overhead charges which is offset by a \$20,000 increase in personnel cost.

The total number of positions is 6.0, the same level as 2010. Personnel expenditures account for 66.5% of the division's budget.

REVENUE

The division projects overhead revenues of \$500,000 for 2011 based on actual revenues recorded in 2009.

FUND ALLOCATION

The division is funded in the Public Works Stores internal service fund.

For more information on the Public Works Stores fund, please see the financial plans section of this document.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no changes.

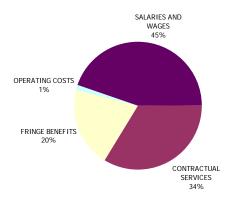
COUNCIL ADOPTED BUDGET

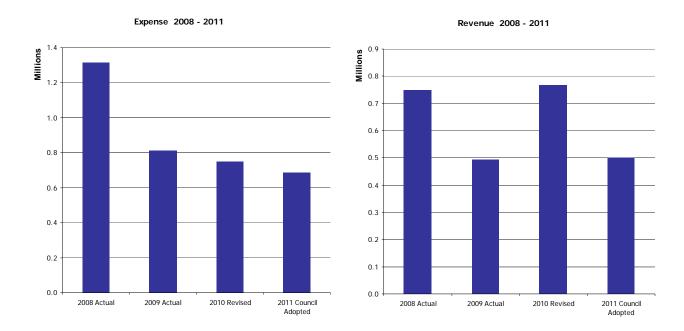
The Council adopted the Mayor's recommendation.

PUBLIC WORKS - ENGINEERING MATERIALS & TESTING EXPENSE AND REVENUE INFORMATION

EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
INTERNAL SERVICE						
SALARIES AND WAGES	350,704	346,224	305,801	306,542	0.2%	741
FRINGE BENEFITS	189,404	196,852	160,249	138,306	-13.7%	(21,943)
CONTRACTUAL SERVICES	200,220	252,444	276,780	230,859	-16.6%	(45,921)
OPERATING COSTS	567,329	14,962	5,130	9,673	88.5%	4,543
CAPITAL	6,473	12			0.0%	0
TOTAL EXPENSE	1,314,130	810,495	747,960	685,380	-8.4%	(62,580)
REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
INTERNAL SERVICE				•		
CHARGES FOR SERVICES	737,338	487,773	755,000	500,000	-33.8%	(255,000)
CHARGES FOR SALES	11,089	514	12,500		-100.0%	(12,500)
OTHER MISC REVENUES		4,788			0.0%	0
TOTAL REVENUE	748,427	493,075	767,500	500,000	-34.9%	(267,500)

Expense by Category





PUBLIC WORKS - ENGINEERING MATERIALS & TESTING

Staffing Information									
Expense	2008 Budget	2009 Budget	2010 Revised Budget	2011 Budget	% Change	Change			
ASPHALT DISTRIBUTION & PROCURE	1.00								
CENTRAL STORES	7.00	7.00	6.00	6.00	0.0%				
PW - ENG. MATERIALS & TESTING	12.00								
TOTAL	20.00	7.00	6.00	6.00	0.0%				

FLEET SERVICES

EXPENDITURE

The total expense budget for Fleet Services is \$40.4 million, a decrease of 6.3% from the 2010 expense budget of \$43.1 million. This decrease is related to a decline in anticipated capital spending for fleet replacement in 2011. Budgeted fleet replacement in 2011 is \$4.6 million compared to \$7.8 budgeted in 2010.

Personnel cost increased 5.9% from \$14.1 million in 2010 to \$14.9 million in 2011 representing 37% of the budget. The number of budgeted full-time equivalent positions decreased from 180.6 in 2010 to 172.0 in 2011. All 8.6 FTE were vacant positions. The increase in personnel cost is primarily due to a \$550,000 reserve for salary for temporary employees.

General fund overhead charges increased 18.7% from 2010 to 2011. The internal service funds received a larger increase in general fund overhead in 2011 due to historically receiving lower payments to assist with long-term financial plans and to increase the total net asset balance.

REVENUE

The 2011 revenue budget of \$40.7 million represents a decrease of 5.1% over the 2010 budgeted amount of \$42.9 million. The decrease is primarily due to a projected \$1 million decline in the sale of fuel and a \$0.7 million decrease in labor services provided to other City departments. The projected revenue is determined through an activity based rate model using historical operational utilization and budgeted 2011 divisional costs. The rates determined by the model are calculated to replenish direct and indirect costs of the division.

The fund receives a transfer from the General Fund of \$4.3 million to provide funding for debt service on the general obligation bonds in accordance with the adopted long-term financial plan. This includes \$119,000 in partial prepayments of future obligations.

FUND ALLOCATION

The transactions of this division are recorded in the Fleet Services internal service fund.

For more information, see the Fleet Services Fund within the financial plans section of this document.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no changes.

COUNCIL ADOPTED BUDGET

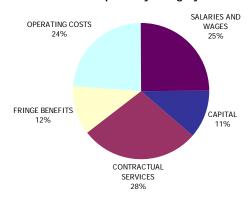
The Council adopted an increase in rent charges of \$17,300 to be funded through existing resources.

PUBLIC WORKS - FLEET SERVICES EXPENSE AND REVENUE INFORMATION

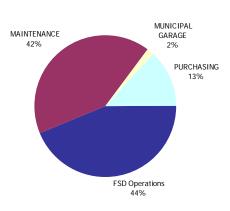
EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
INTERNAL SERVICE			ū	•	ū	
SALARIES AND WAGES	9,548,933	9,930,948	9,364,514	10,149,630	8.4%	785,116
FRINGE BENEFITS	4,825,313	4,796,503	4,731,243	4,773,055	0.9%	41,812
CONTRACTUAL SERVICES	4,941,340	4,596,967	10,677,597	11,298,429	5.8%	620,832
OPERATING COSTS	14,845,454	11,980,874	10,516,732	9,564,504	-9.1%	(952,228)
CAPITAL	31,657	612	7,795,423	4,600,000	-41.0%	(3,195,423)
TOTAL EXPENSE	34,192,697	31,305,904	43,085,509	40,385,618	-6.3%	(2,699,891)

REVENUE INTERNAL SERVICE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
CHARGES FOR SERVICES	6,462,749	5,608,677	8,132,710	7,446,314	-8.4%	(686,396)
CHARGES FOR SALES	6,040,561	5,203,628	9,838,047	8,271,744	-15.9%	(1,566,303)
GAINS	50,345	59,322	200,000	200,000	0.0%	0
RENTS	20,685,212	20,780,810	24,726,768	24,789,400	0.3%	62,632
OTHER MISC REVENUES	300,196	188,899	10,000	10,000	0.0%	0
TOTAL REVENUE	33,539,064	31,841,336	42,907,525	40,717,458	-5.1%	(2,190,067)

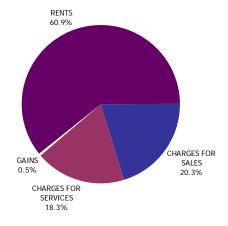
Expense by Category



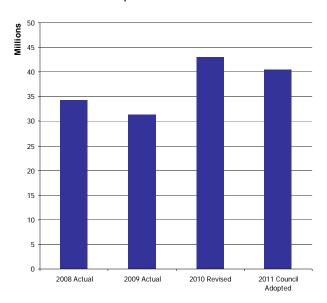
Expense by Division

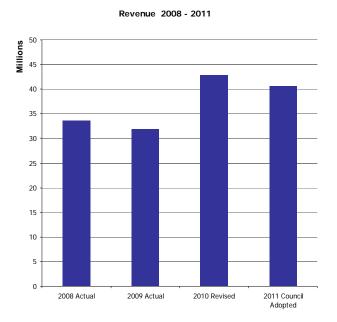


Direct Revenue by Type







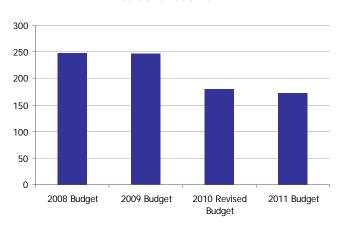


PUBLIC WORKS - FLEET SERVICES

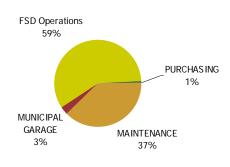
Staffing Information

Expense	2008 Budget	2009 Budget	2010 Revised Budget	2011 Budget	% Change	Change
FSD Operations	161.00	161.00	103.50	101.50	-1.9%	(2.00)
MUNICIPAL GARAGE				5.50		5.50
PURCHASING				1.00		1.00
MAINTENANCE	86.00	85.60	77.10	64.00	-17.0%	(13.10)
PW - FLEET SERVICES			0.00		-100.0%	(0.00)
TOTAL	247.00	246.60	180.60	172.00	-4.8%	(8.60)

Positions 2008-2011



Positions by Divison



PROPERTY SERVICES

EXPENDITURE

The 2011 expenditure budget for Property Services is \$22.3 million which represents a 6% increase from the 2010 expenditure budget of \$21.1 million. The increase in special revenue represents a federal American Recovery & Reinvestment Act (ARRA) grant. Included in this division's expense budget is \$4.5 million of pass-through cost for services provided by the Municipal Building Commission for maintaining the City's space in City Hall. The decrease in the operating expense is related to an anticipated decline in demand for elective reimbursable services provided to other City departments.

The budget includes funding for 84.5 full-time equivalent positions from 91.3 FTE in 2010. The unfunded positions are 3.5 vacant and the rest are temporary. Personnel expenditures account for 48.8% of the \$15.6 million operating budget. Property Services experienced a 21.8% increase in general fund overhead charges for 2011 due to historically receiving lower payments to assist with increasing the combined net asset balance for all internal service funds.

REVENUE

The division's 2011 revenue budget is \$20.5 million, a 1.7% decrease from 2010 revenue budget of \$20.8 million. Included in the division's revenue budget is \$4.5 million of pass-through rent revenue collected from City departments that occupy City Hall and remitted to the Municipal Building Commission.

Rate models using historical and anticipated operational costs calculate charges to City departments for the cost of building space, equipment rental, and management services. The charges calculated through the rate models account for 45.2% of the projected 2011 revenue. Pass-through City Hall rent to MBC accounts for 22.2% of the revenue budget. The remaining sources of revenue include reimbursable services for the maintenance of the City's parking facilities, development properties, and emergency communication network, and elective services to other City departments.

FUND ALLOCATION

The transactions of this division are recorded in the Property Services Internal Service fund.

For more information, please see the Property Services fund in the financial plans section of this document.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no changes.

COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's recommendation and further approves the following staff direction: the department of Public Works should work with the Finance department to simplify the Property Services allocation model for implementation in the 2012 budget process.

The Council adopted an increase appropriation in Property Services Fund by \$40,000 from the Property Disposition account for the development of the Citywide Strategic Facilities Space Plan. The Council approves an increase to appropriation in Property Services Fund by \$80,000 with offsetting revenue from increasing rent charges within existing resources for the Public Works divisions (\$69,700 overall) and Regulatory Services (\$10,300).

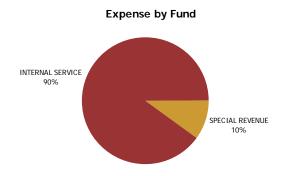
The Council adopted a technical amendment to amend the City Hall rent charges for the Regulatory Services department to reflect the transfer of Fire inspection by reducing the rent charge to the Fire Department by \$79,000 and increasing the charge for Property Services by \$79,000.

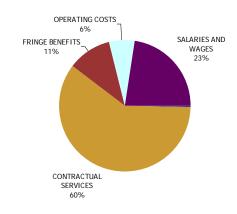
PUBLIC WORKS - PROPERTY SERVICES EXPENSE AND REVENUE INFORMATION

EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
AGENCY						
OPERATING COSTS		(46,275)			0.0%	0
TOTAL AGENCY		(46,275)				0
SPECIAL REVENUE						
CONTRACTUAL SERVICES	3,870	54,905		2,207,167	0.0%	2,207,167
TOTAL SPECIAL REVENUE	3,870	54,905		2,207,167		2,207,167
INTERNAL SERVICE						
SALARIES AND WAGES	5,688,904	5,333,808	5,195,338	5,051,854	-2.8%	(143,485)
FRINGE BENEFITS	2,704,601	2,745,860	2,442,293	2,424,072	-0.7%	(18,222)
CONTRACTUAL SERVICES	7,795,507	10,838,648	10,991,887	11,179,342	1.7%	187,455
OPERATING COSTS	2,890,594	2,651,560	2,376,368	1,411,173	-40.6%	(965,195)
CAPITAL	6,927	12,587	56,100	56,661	1.0%	561
TOTAL INTERNAL SERVICE	19,086,533	21,582,462	21,061,987	20,123,102	-4.5%	(938,885)
TOTAL EXPENSE	19,090,403	21,591,092	21,061,987	22,330,269	6.0%	1,268,282

REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
INTERNAL SERVICE						
PROPERTY TAXES	(427)				0.0%	0
FEDERAL GOVERNMENT		106,220			0.0%	0
CHARGES FOR SERVICES	9,653,758	7,903,643	6,979,499	6,493,283	-7.0%	(486,216)
CHARGES FOR SALES	596,915	323,495	400,000	355,000	-11.3%	(45,000)
RENTS	8,070,724	12,669,101	13,429,345	13,547,884	0.9%	118,539
OTHER MISC REVENUES	6,656	85,111	3,000	60,970	1,932.3%	57,970
TOTAL INTERNAL SERVICE	18,327,627	21,087,569	20,811,844	20,457,137	-1.7%	(354,707)
TOTAL REVENUE	18,327,627	21,087,569	20,811,844	20,457,137	-1.7%	(354,707)

Expense by Category

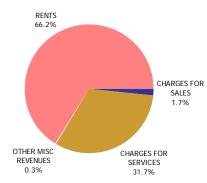




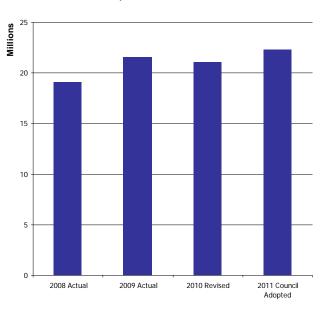
Expense by Division

PROFESSIONAL SERVICE 31% PROPERTY AND FACILITIES SERV 43% RADIO SERVICES 8% SPECIAL PROJECTS 10%

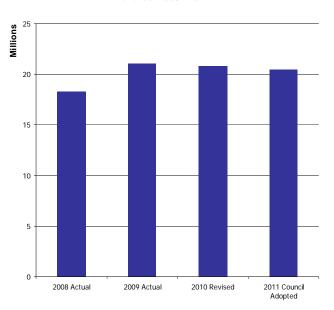
Direct Revenue by Type



Expense 2008 - 2011



Revenue 2008 - 2011

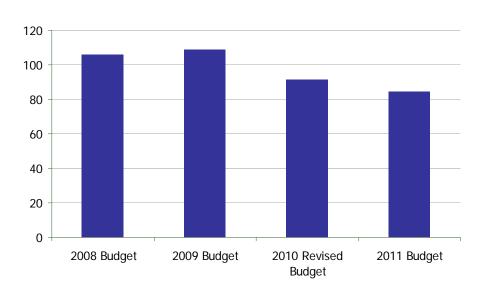


PUBLIC WORKS - PROPERTY SERVICES

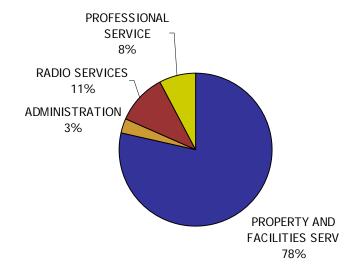
Staffing Information

otaring information									
Expense	2008 Budget	2009 Budget	2010 Revised Budget	2011 Budget	% Change	Change			
PROPERTY AND FACILITIES SERV		86.90	71.80	66.50	-7.4%	(5.30)			
ADMINISTRATION	95.00	3.00	3.00	2.50	-16.7%	(0.50)			
RADIO SERVICES	11.00	11.00	9.00	9.00	0.0%				
PROFESSIONAL SERVICE		7.50	7.50	6.50	-13.3%	(1.00)			
TOTAL	106.00	108.40	91.30	84.50	-7.4%	(6.80)			

Positions 2008-2011



Positions by Division



SOLID WASTE & RECYCLING SERVICES

EXPENDITURE

The expenditure budget for 2011 totals \$33.8 million compared to \$33.5 million for 2010. This is an increase of \$212,000 or 0.6% over 2010. The maintenance budget was decreased to reflect historical actual costs and was achieved through reduction in contractual budget line items of several cost centers within the Solid Waste division. Part of the reduction in fringe benefits is due to an adjustment to more accurately reflect health insurance expenditures (\$182,000). The remainder of the difference is primarily due a change in how the MERF contributions are accounted for in the budget.

The total number of FTE did not change from the 2010 level of 127 FTE. These FTEs total \$6.8 million in salaries and \$3.4 million in fringes. Estimated Internal service transfer cost to the Solid Waste totaled \$5.5 million for 2011. This internal transfer include BIS charges, Fleet Services, Overheads, Rents, MERF, Workers Comp, Government Contracted Services, and Self Insurance charges.

REVENUE

Anticipated operating revenue for 2011 totals \$29.9 million, an increase of \$923,000 or 3.2% over 2010 revenue budget of \$29 million. Revenues from collection and recycling fees make up for \$28.1 million or 94% of the budget. The rest of the revenue budget comes from grants, recyclable sales, and transfers from various City departments for services provided by Solid Waste. Collection fee revenues are calculated on the base dwelling units, with adjustments to recycling credits, and charges applied to large and small carts. In an effort to encourage recycling, the cart fees will be \$2 per small cart compared to \$5 per large cart.

FUND ALLOCATION

The division is funded by the Solid Waste enterprise fund.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended \$150,000 for graffiti microgrants and \$300,000 for efforts in support of reducing organic waste.

COUNCIL ADOPTED BUDGET

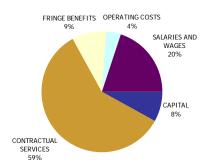
The Council adopted the Mayor's recommendations and further approves an increase in rent charges of \$10,500 to be funded through existing resources.

PUBLIC WORKS - SOLID WASTE & RECYCLING EXPENSE AND REVENUE INFORMATION

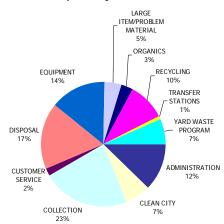
EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
GENERAL			-	•		
CONTRACTUAL SERVICES		75,000			0.0%	0
TOTAL GENERAL		75,000				0
ENTERPRISE						
SALARIES AND WAGES	5,899,004	6,286,183	6,591,450	6,719,844	1.9%	128,394
FRINGE BENEFITS	2,915,163	3,217,386	3,486,127	3,125,526	-10.3%	(360,601)
CONTRACTUAL SERVICES	16,172,108	16,108,776	21,039,473	19,882,838	-5.5%	(1,156,635)
OPERATING COSTS	1,792,582	2,257,926	1,145,119	1,352,756	18.1%	207,637
CAPITAL	895,614		1,284,464	2,677,309	108.4%	1,392,845
TOTAL ENTERPRISE	27,674,471	27,870,271	33,546,632	33,758,273	0.6%	211,641
TOTAL EXPENSE	27,674,471	27,945,271	33,546,632	33,758,273	0.6%	211,641

REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
ENTERPR ISE			J	•	J	
LICENSE AND PERMITS		1,134			0.0%	0
STATE GOVERNMENT	(25)			10,350	0.0%	10,350
LOCAL GOVERNMENT	871,639	861,090	800,000	800,000	0.0%	0
CHARGES FOR SERVICES	26,385,461	27,863,403	27,582,210	28,495,049	3.3%	912,839
CHARGES FOR SALES	2,284,278	1,095,426	600,000	600,000	0.0%	0
SPECIAL ASSESSMENTS	200,779	342,879			0.0%	0
RENTS	2,013	4,134			0.0%	0
OTHER MISC REVENUES	83,213	22,911			0.0%	0
TOTAL REVENUE	29,827,358	30,190,977	28,982,210	29,905,399	3.2%	923,189

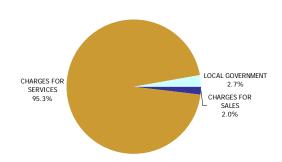
Expense by Category



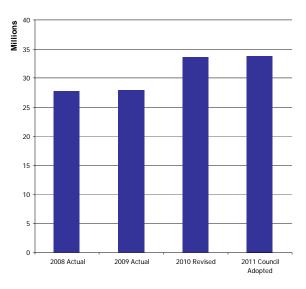
Expense by Division



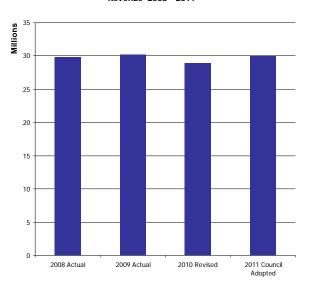
Direct Revenue by Type



Expense 2008 - 2011



Revenue 2008 - 2011

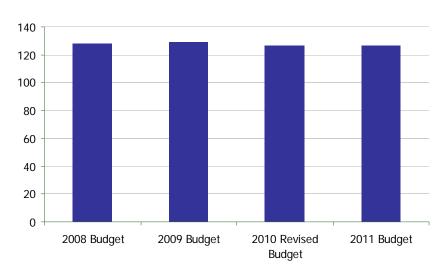


PUBLIC WORKS - SOLID WASTE & RECYCLING

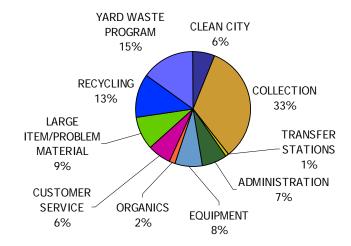
Staffing Information

Expense	2008 Budget	2009 Budget	2010 Revised Budget	2011 Budget	% Change	Change
CLEAN CITY	5.00	6.00	7.00	8.00	14.3%	1.00
COLLECTION	44.00	41.00	42.00	42.00	0.0%	
PW - SOLID WASTE						
TRANSFER STATIONS			1.00	1.00	0.0%	
ADMINISTRATION	19.00	19.50	9.00	9.00	0.0%	
EQUIPMENT	10.00	10.00	10.00	10.00	0.0%	
DISPOSAL						
ORGANICS				2.00		2.00
CUSTOMER SERVICE	7.00	7.00	9.00	8.00	-11.1%	(1.00)
LARGE ITEM/PROBLEM MATERIAL	4.00	7.00	12.00	12.00	0.0%	
RECYCLING	26.00	26.00	18.00	16.00	-11.1%	(2.00)
YARD WASTE PROGRAM	13.00	12.50	19.00	19.00	0.0%	
TOTAL	128.00	129.00	127.00	127.00	0.0%	· ·

Positions 2008-2011



Positions by Division



SURFACE WATER & SANITARY SEWER - SANITARY SEWER

EXPENDITURE

Starting with the 2011 budget, Surface Water and Sanitary Sewer will be shown as two separate divisions of Public Works: one in the Sanitary Sewer fund and the other in the Stormwater fund.

The 2011 expense budget of Sanitary Sewer is \$42.3 million is an increase of \$495,000 or 1.2% as compared to \$41.8 million budget of 2010. The increase falls within inflationary estimate over prior year. The actual charges from Metropolitan Council Environmental Services (MCES) for 2011 were reduced from the anticipated increase of \$1.5 million. The operating budget covers expenditures for design, maintenance, and met council cost centers along with internal transfers which include BIS charges, rent, overhead, fleet services, self insurance, government contracted services, and workers comp.

The budget includes an increase of 0.25 FTE from 38.40 in 2010 to 38.65 to 2011 due to the reallocation of a program assistant position from the Administration division to the Sanitary Sewer division. Direct salaries and fringes make up 7%, or \$2.9 million, of the Fund's operating budget for 2011.

Internal transfers make up \$5.1 million or 12% and the remaining \$2.4 million or 6% is budgeted for contractual services, daily operations, and equipment.

REVENUE

The revenue for 2011 is projected at \$49.3 million compared to \$45.5 million for 2010. This is an increase of \$3.8 million or 8.3% over 2010. Revenue estimates for the 2011 utility charges is \$46.4 million based on historical metered sewer usage, anticipated meter corrections, projected usage and the proposed rate of \$3.05 per 100 cubic feet of water. Projected SAC revenues have increased to \$2 million from \$1.6 million in 2010.

FUND ALLOCATION

The division is funded by the Sanitary Sewer fund.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no changes.

COUNCIL ADOPTED BUDGET

The Council adopted a rate reduction from the Mayor's recommended rates as follows: 2011, decrease from 8.2% to 4.1%; 2012, decrease from 7.6% to 4.3%; 2013, decrease from 7.0% to 3.5%; 2014, decrease from 6.6% to 4.0%; and 2015, decrease from 5.1% to 4.4% and adjust the revenue estimates accordingly. The Council further approves an increase in rent charges of \$1,300 to be funded through existing resources.

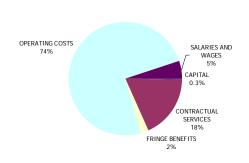
PUBLIC WORKS - SURFACE WATER & SANITARY SEWER - SANITARY SEWER EXPENSE AND REVENUE INFORMATION

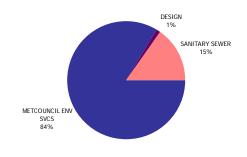
EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
ENTERPRISE						
SALARIES AND WAGES	1,965,928	2,226,765	2,117,543	2,155,869	1.8%	38,326
FRINGE BENEFITS	1,021,059	1,023,532	991,788	934,309	-5.8%	(57,479)
CONTRACTUAL SERVICES	6,327,102	5,250,744	7,969,453	7,588,877	-4.8%	(380,576)
OPERATING COSTS	30,321,024	29,947,842	30,584,256	31,477,565	2.9%	893,309
CAPITAL			139,309	140,702	1.0%	1,393
TOTAL ENTERPRISE	39,635,113	38,448,883	41,802,349	42,297,322	1.2%	494,973
TOTAL EXPENSE	39,635,113	38,448,883	41,802,349	42,297,322	1.2%	494,973

REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
ENTERPRISE				•		
LICENSE AND PERMITS		77,661			0.0%	0
CHARGES FOR SERVICES	41,609,056	43,875,716	45,453,099	49,296,031	8.5%	3,842,932
OTHER MISC REVENUES	654		53,841		-100.0%	(53,841)
TOTAL ENTERPRISE	41,609,710	43,953,377	45,506,940	49,296,031	8.3%	3,789,091
TOTAL REVENUE	41,609,710	43,953,377	45,506,940	49,296,031	8.3%	3,789,091

Expense by Category

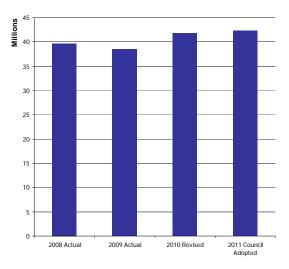
Expense by Division

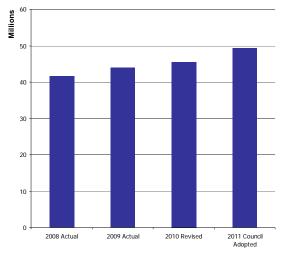




Expense 2008 - 2011

Revenue 2008 - 2011



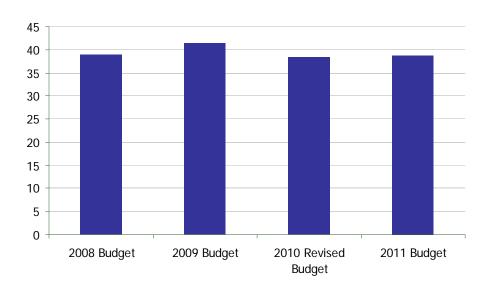


SURFACE WATER & SEWERS-SANITARY SEWER

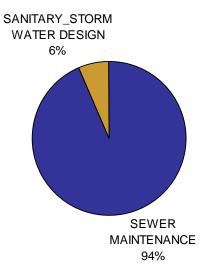
Staffing Information

Stairing Thornacion									
Expense	2008 Budget	2009 Budget	2010 Revised	2011 Budget	% Change	Change			
			Budget						
STORMWATER DESIGN					0.0%				
SEWER MAINTENANCE	36.50	38.90	35.90	36.15	0.7%	0.25			
SANITARY_STORMWATER DESIGN	2.50	2.50	2.50	2.50	0.0%				
ΤΟΤΔΙ	39.00	41.40	38.40	38.65	0.7%	0.25			

Positions 2008-2011



Positions by Division



SURFACE WATER & SANITARY SEWER - STORMWATER

EXPENDITURE

Starting with the 2011 budget, Surface Water and Sanitary Sewer will be shown as two separate divisions of Public Works: one in the Sanitary Sewer fund and the other in the Stormwater fund.

The 2011 operating budget of Stormwater totals \$13.7 million compared to \$14.1 million for 2010, a decrease of \$446,000 from 2010. The operating budget covers expenditures for design, maintenance, management, and met council charges cost centers.

The 2011 budget includes a reduction of 2.75 FTE from the 2010 budget to a total of 52.25 FTE. Three full-time vacant positions have been eliminated from the combined sewer overflow management area, while 0.25 FTE was added from the Administration division. In Street Cleaning, FTE count has increased to 28.05 compared to 27 for 2010. The resulting increase of 1.05 FTE accounts for reallocation of positions from Transportation Maintenance & Repair.

REVENUE

The operating revenue for 2011 is estimated at \$35.6 million, \$2.3 million higher than 2010. Revenue estimates for the 2011 utility charges is \$33.9 million based on the actual monthly ESU count and the proposed rate of \$11.42 per ESU. The new rate is a \$0.33 increase over 2010 rate of \$11.09. Stormwater also anticipates \$249,000 in on-going maintenance agreements with the State and County and additional revenues from design, work for others, and various other sources of \$1.4 million.

FUND ALLOCATION

The division is funded by the Stormwater Fund.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no changes.

COUNCIL ADOPTED BUDGET

The Council adopted an increase in rent charges of \$1,400 to be funded through existing resources.

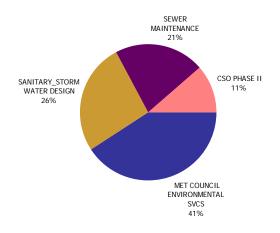
PUBLIC WORKS - SURFACE WATER & SANITARY SEWER - STORMWATER EXPENSE AND REVENUE INFORMATION

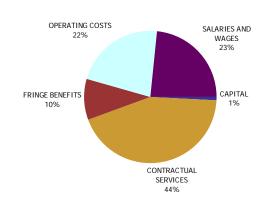
EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
GENERAL						
SALARIES AND WAGES	(15,010)				0.0%	0
CONTRACTUAL SERVICES			0		-100.0%	(0)
OPERATING COSTS		(145)			0.0%	0
TOTAL GENERAL	(15,010)	(145)	0		-100.0%	(0)
SPECIAL REVENUE						
SALARIES AND WAGES	8,843				0.0%	0
TOTAL SPECIAL REVENUE	8,843					0
ENTERPRISE						
	0./00.074	0.705.054	0 007 747	2 202 (72	2.004	(107.074)
SALARIES AND WAGES	2,699,074	2,795,254	3,327,747	3,200,673	-3.8%	(127,074)
FRINGE BENEFITS	1,107,660	1,180,889	1,487,348	1,377,090	-7.4%	(110,258)
CONTRACTUAL SERVICES	4,838,171	4,608,357	5,904,148	5,965,703	1.0%	61,555
OPERATING COSTS	2,022,475	2,108,427	3,303,652	3,032,043	-8.2%	(271,609)
CAPITAL			122,320	123,543	1.0%	1,223
TOTAL ENTERPRISE	10,667,380	10,692,927	14,145,215	13,699,052	-3.2%	(446,163)
TOTAL EXPENSE	10,661,213	10,692,782	14,145,215	13,699,052	-3.2%	(446,163)

REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
ENTERPRISE			3		3	
STATE GOVERNMENT	103,594	62,343	74,541	135,325	81.5%	60,784
LOCAL GOVERNMENT	88,667	76,275	49,111	113,613	131.3%	64,502
CHARGES FOR SERVICES	32,181,862	36,691,541	33,135,114	35,302,439	6.5%	2,167,325
CHARGES FOR SALES	50				0.0%	0
FINES AND FORFEITS	61,437	57,441	45,000	45,000	0.0%	0
OTHER MISC REVENUES	560	42,350			0.0%	0
TOTAL REVENUE	32,436,169	36,929,950	33,303,766	35,596,377	6.9%	2,292,611

Expense by Division

Expense by Category

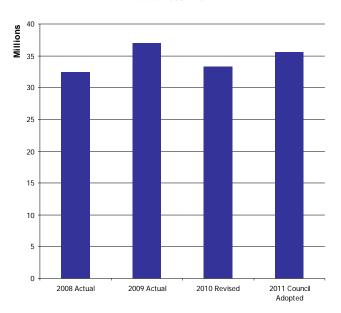




Expense 2008 - 2011

16 14 12 10 8 8 6 4 2 2008 Actual 2009 Actual 2010 Revised 2011 Council Adopted

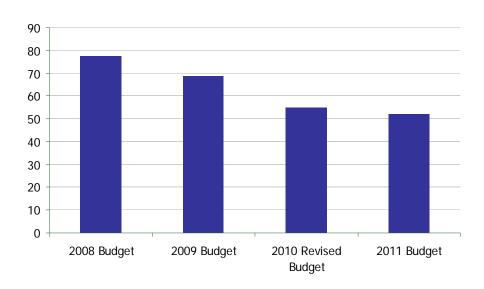
Revenue 2008 - 2011



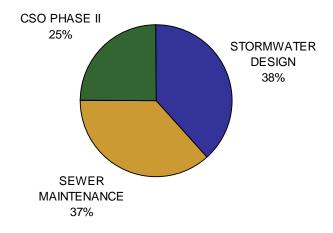
PUBLIC WORKS - SURFACE WATER & SEWERS-STORMWATER

Staffing Information Expense 2008 2009 2010 2011 % Change Change **Budget Budget** Revised **Budget Budget** 25.00 STORMWATER DESIGN 25.40 20.00 20.00 0.0% 19.00 19.25 SEWER MAINTENANCE 28.50 27.50 1.3% 0.25 UTILITY CONNECTIONS 6.50 0.0% WORK FOR OTHERS 1.00 0.0% CSO PHASE II 16.00 16.00 16.00 13.00 -18.8% (3.00)TOTAL 77.40 68.50 55.00 52.25 (2.75)-5.0%

Positions 2008-2011



Positions by Division



TRAFFIC & PARKING SERVICES

EXPENDITURE

The 2011 budget for Traffic and Parking Services totals \$54.8 million compared to \$53.3 million for 2010. This is an increase of \$1.5 million or 2.9% over 2010. Almost the entire increase is attributed to a project that will automate two ramps (\$1.5 million).

One vacant position was reduced, leaving the total positions at 89 in 2011 from 90 in 2010.

REVENUE

Projected revenue of \$57.6 million for 2011 is an increase of 1.1% from the 2010 budget of \$57 million. The increase is due to new parking meter technology coming online.

FUND ALLOCATION

This division is funded by the Municipal Parking Fund (93.6% of total budget), the General Fund (5.4%), and the Traffic Stores Fund (1.0%).

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended no changes.

COUNCIL ADOPTED BUDGET

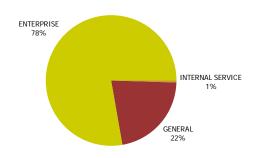
The Council adopted an increase in rent charges of \$20,500 to be funded through existing resources.

PUBLIC WORKS - TRAFFIC AND PARKING SERVICES EXPENSE AND REVENUE INFORMATION

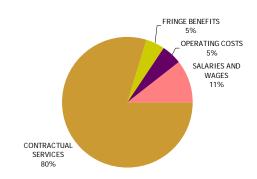
EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
AGENCY						
OPERATING COSTS		636,017			0.0%	0
TOTAL AGENCY		636,017				0
GENERAL						
SALARIES AND WAGES	3,194,642	2,533,073	2,489,011	2,756,416	10.7%	267,406
FRINGE BENEFITS	1,317,330	1,133,030	1,196,195	1,176,032	-1.7%	(20,163)
CONTRACTUAL SERVICES	5,988,019	6,612,910	6,870,083	6,793,838	-1.1%	(76,245)
OPERATING COSTS	1,327,603	1,204,301	1,061,857	1,195,630	12.6%	133,773
CAPITAL			75,158		-100.0%	(75,158)
DEBT SERVICE			200,000		-100.0%	(200,000)
TOTAL GENERAL	11,827,594	11,483,314	11,892,304	11,921,917	0.2%	29,613
INTERNAL SERVICE						
SALARIES AND WAGES	164,033	167,946	166,449	164,570	-1.1%	(1,879)
FRINGE BENEFITS	102,621	99,671	103,610	65,119	-37.1%	(38,491)
CONTRACTUAL SERVICES	66,787	89,911	101,097	70,894	-29.9%	(30,203)
OPERATING COSTS	23,686	(395,386)	29,073	31,661	8.9%	2,588
CAPITAL	46,268	, , ,	(0)		-100.0%	0
TOTAL INTERNAL SERVICE	403,395	(37,858)	400,228	332,244	-17.0%	(67,984)
ENTERPRISE						
SALARIES AND WAGES	2,806,357	2,786,614	2,644,151	2,928,898	10.8%	284,747
FRINGE BENEFITS	1,117,592	1,166,868	1,398,655	1,319,529	-5.7%	(79,126)
CONTRACTUAL SERVICES	31,528,578	32,504,989	33,125,719	36,805,425	11.1%	3,679,706
OPERATING COSTS	7,205,341	3,993,940	1,185,944	1,490,380	25.7%	304,436
CAPITAL	284		2,616,733	9,572	-99.6%	(2,607,161)
TOTAL ENTERPRISE	42,658,152	40,452,410	40,971,202	42,553,804	3.9%	1,582,602
TOTAL EXPENSE	54,889,141	52,533,884	53,263,734	54,807,965	2.9%	1,544,231

REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
GENERAL						
FRANCHISE FEES	197,923	117,817	110,000		-100.0%	(110,000)
LICENSE AND PERMITS	1,044,373	723,958	1,159,000	710,000	-38.7%	(449,000)
FEDERAL GOVERNMENT		113,549			0.0%	0
STATE GOVERNMENT	1,489,918	1,065,009	1,236,395	1,136,518	-8.1%	(99,877)
LOCAL GOVERNMENT	416,660	358,429	489,489	568,437	16.1%	78,948
CHARGES FOR SERVICES	256,555	280,904	202,500	435,000	114.8%	232,500
CHARGES FOR SALES	44,217	42,051	18,500	13,500	-27.0%	(5,000)
SPECIAL ASSESSMENTS	113,193	5,089	65,000	110,000	69.2%	45,000
OTHER MISC REVENUES	209,664	217,739	622,492	125,000	-79.9%	(497,492)
TOTAL GENERAL	3,772,503	2,924,545	3,903,376	3,098,455	-20.6%	(804,921)
INTERNAL SERVICE						
CHARGES FOR SERVICES	298,666	586,367	365,000	587,000	60.8%	222,000
CHARGES FOR SALES	13,905	44,559	20,000	20,000	0.0%	0
TOTAL INTERNAL SERVICE	312,571	630,926	385,000	607,000	57.7%	222,000
ENTERPRISE						
LICENSE AND PERMITS	255,729	288,387	218,000	240,000	10.1%	22,000
CHARGES FOR SERVICES	50,499,699	50,925,562	50,826,033	52,100,500	2.5%	1,274,467
CHARGES FOR SALES	2,465,300	1,204,484	1,551,000	1,550,000	-0.1%	(1,000)
SPECIAL ASSESSMENTS	57,589	543,481			0.0%	0
GAINS	565,167				0.0%	0
RENTS	8,531	3,551	3,000	3,500	16.7%	500
OTHER MISC REVENUES	30,991	12,187	138,000	46,500	-66.3%	(91,500)
TOTAL ENTERPRISE	53,883,004	52,977,652	52,736,033	53,940,500	2.3%	1,204,467
TOTAL REVENUE	57,968,078	56,533,122	57,024,409	57,645,955	1.1%	621,546

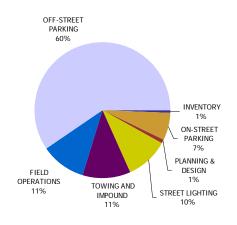
Expense by Fund



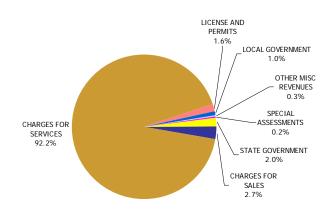
Expense by Category



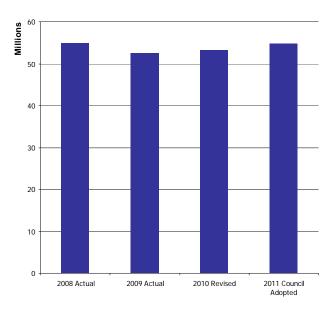
Expense by Division



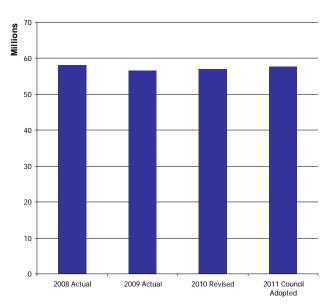
Direct Revenue by Type



Expense 2008 - 2011



Revenue 2008 - 2011

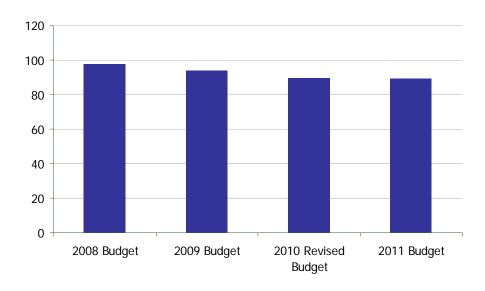


PUBLIC WORKS - TRAFFIC AND PARKING SERVICES

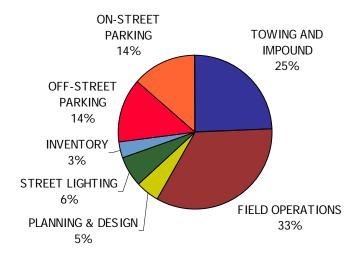
Staffing Information

ctaring information									
Expense	2008 Budget	2009 Budget	2010 Revised Budget	2011 Budget	% Change	Change			
TOWING AND IMPOUND	26.00	25.60	22.85	21.85	-4.4%	(1.00)			
ENGINEERING SYSTEMS									
FIELD OPERATIONS	32.00	31.10	30.40	29.80	-2.0%	(0.60)			
PLANNING & DESIGN	7.00	5.25	5.25	4.45	-15.2%	(0.80)			
STREET LIGHTING	6.00	5.25	5.25	5.65	7.6%	0.40			
INVENTORY	2.00	2.00	3.00	3.00	0.0%				
OFF-STREET PARKING	14.00	14.10	11.10	12.10	9.0%	1.00			
ON-STREET PARKING	11.00	10.83	12.15	12.15	0.0%				
Traffic and Parking Services									
TOTAL	98.00	94.13	90.00	89.00	-1.1%	(1.00)			

Positions 2008-2011



Positions by Division



TRANSPORTATION MAINTENANCE & REPAIR

EXPENDITURE

The division's 2011 expense budget of \$39.1 million reflects an 18.8% increase over the 2010 revised budget due primarily to the addition of the Downtown Improvement District Special Revenue fund. The portion in the Stormwater fund increased by 2.5%, primarily due to increases in the equipment contractual service charges. Sidewalk Inspections, housed in the Permanent Improvement fund, increased 7% due to anticipated increases in salary related expenses.

There is no change to the division's workforce from the 2010 level of 129.95 positions.

REVENUE

The department's revenue budget is \$14.1 million, a \$6.5 million or 85.1% increase from the 2010 budget. Of this amount, \$5.8 million is due to the addition of special assessments revenue related to the new Downtown Improvement District.

FUND ALLOCATION

The department is funded by the General Fund (62.5%), Permanent Improvement fund (1.7%), the Stormwater Fund (20.9%) and the Downtown Improvement District special revenue Fund (14.9%). The General Fund budget includes Bridge, Street Maintenance, Snow and Ice, and Malls and Plazas.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended \$387,000 be transferred from Infrastructure Acceleration Program to fund seal-coating and pothole repair on a one-time basis.

COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's recommendations and further approves an increase in rent charges of \$17,400 to be funded through existing resources.

PUBLIC WORKS - TRANSPORTATION MAINTENANCE AND REPAIR EXPENSE AND REVENUE INFORMATION

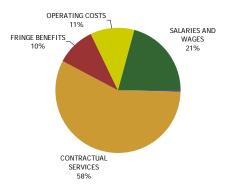
EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
AGENCY						
OPERATING COSTS	(44,574)	312,090			0.0%	0
TOTAL AGENCY	(44,574)	312,090				0
GENERAL						
SALARIES AND WAGES	6,933,881	6,622,382	5,678,429	6,304,260	11.0%	625,831
FRINGE BENEFITS	3,041,682	3,203,910	3,089,984	3,102,738	0.4%	12,753
CONTRACTUAL SERVICES	12,023,090	11,175,850	11,360,983	11,059,155	-2.7%	(301,828)
OPERATING COSTS	4,455,673	4,419,915	4,039,931	4,030,648	-0.2%	(9,283)
CAPITAL	71,660	69,700	183,130	83,962	-54.2%	(99,168)
TOTAL GENERAL	26,525,986	25,491,758	24,352,457	24,580,763	0.9%	228,306
SPECIAL REVENUE						
FRINGE BENEFITS		2,023			0.0%	0
CONTRACTUAL SERVICES	28,889	2,935,513		5,800,000	0.0%	5,800,000
OPERATING COSTS	11,778				0.0%	0
TOTAL SPECIAL REVENUE	40,667	2,937,536		5,800,000		5,800,000
CAPITAL PROJECT						
SALARIES AND WAGES	317,070	328,217	302,546	316,978	4.8%	14,432
FRINGE BENEFITS	102,330	116,509	129,970	134,022	3.1%	4,051
CONTRACTUAL SERVICES	210,472	250,162	207,410	197,621	-4.7%	(9,789)
OPERATING COSTS	12,910	5,413	12,923	11,225	-13.1%	(1,698)
TOTAL CAPITAL PROJECT	642,782	700,302	652,849	659,846	1.1%	6,997
ENTERPRISE						
SALARIES AND WAGES	1,091,483	1,101,906	1,553,954	1,542,156	-0.8%	(11,798)
FRINGE BENEFITS	508,887	526,766	642,417	631,685	-1.7%	(10,732)
CONTRACTUAL SERVICES	5,317,434	5,173,648	5,285,976	5,451,131	3.1%	165,155
OPERATING COSTS	489,696	471,108	403,291	415,515	3.0%	12,224
TOTAL ENTERPRISE	7,407,500	7,273,428	7,885,638	8,040,487	2.0%	154,849
TOTAL EXPENSE	34,572,361	36,715,114	32,890,944	39,081,095	18.8%	6,190,152

REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
GENERAL			.		3	
FRANCHISE FEES				210,000	0.0%	210,000
STATE GOVERNMENT	2,310,524	2,064,515	2,766,135	2,730,360	-1.3%	(35,775)
LOCAL GOVERNMENT	97,689	84,037	175,429	125,175	-28.6%	(50,254)
CHARGES FOR SERVICES	4,836,664	3,770,758	2,538,000	2,818,000	11.0%	280,000
CHARGES FOR SALES	15,775	18,616	10,000	10,000	0.0%	0
SPECIAL ASSESSMENTS	1,958,791	901,072	734,804	792,804	7.9%	58,000
RENTS			2,400		-100.0%	(2,400)
OTHER MISC REVENUES	38,667	10,251	26,000	1,000	-96.2%	(25,000)
TRANSFERS IN		700,000			0.0%	0
TOTAL GENERAL	9,258,110	7,549,249	6,252,768	6,687,339	7.0%	434,571
SPECIAL REVENUE						
SPECIAL ASSESSMENTS		1,199,077		5,800,000	0.0%	5,800,000
OTHER MISC REVENUES		1,417,093			0.0%	0
TOTAL SPECIAL REVENUE		2,616,169		5,800,000	0.0%	5,800,000
CAPITAL PROJECT						
LICENSE AND PERMITS	152,635	334,445	263,159	260,000	-1.2%	(3,159)
CHARGES FOR SERVICES	(695)		39,924		-100.0%	(39,924)
SPECIAL ASSESSMENTS	73,631	127,232	16,072	60,000	273.3%	43,928
TOTAL CAPITAL PROJECT	225,571	461,676	319,155	320,000	0.3%	845
ENTERPRISE						
STATE GOVERNMENT	781,769	668,444	686,597	886,857	29.2%	200,260
LOCAL GOVERNMENT	256,013	220,233	235,961	328,041	39.0%	92,080
CHARGES FOR SERVICES	12,741	15,305	1,000	10,000	900.0%	9,000
CHARGES FOR SALES	52	1,757	1,000		-100.0%	(1,000)
SPECIAL ASSESSMENTS	44,018	68,468	115,000	60,000	-47.8%	(55,000)
OTHER MISC REVENUES			2,000		-100.0%	(2,000)
TOTAL ENTERPRISE	1,094,592	974,207	1,041,558	1,284,898	23.4%	243,340
TOTAL REVENUE	10,578,273	11,601,301	7,613,481	14,092,237	85.1%	6,478,756

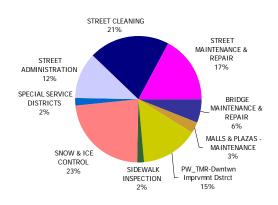
Expense by Fund

SPECIAL REVENUE CAPITAL PROJECT 2% ENTERPRISE 21% GENERAL 63%

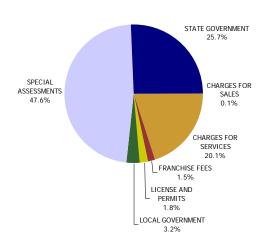
Expense by Category



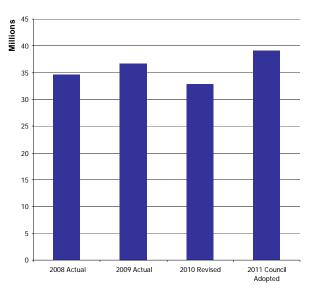
Expense by Division



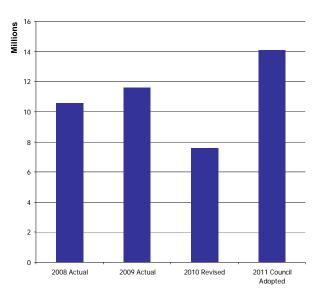
Direct Revenue by Type



Expense 2008 - 2011



Revenue 2008 - 2011

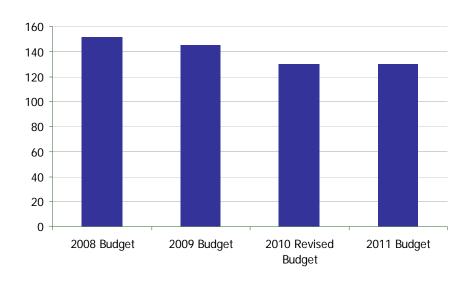


PUBLIC WORKS - TRANSPORTATION MAINTENANCE AND REPAIR

Staffing Information

		Starring rine	ination			
Expense	2008 Budget	2009 Budget	2010 Revised Budget	2011 Budget	% Change	Change
BRIDGE MAINTENANCE & REPAIR	14.00	14.00	12.00	12.00	0.0%	
SNOW & ICE CONTROL	31.00	30.40	25.55	26.00	1.8%	0.45
TRANS MAINTENANC & REPAIR						
STREET CLEANING	27.00	26.80	27.00	28.05	3.9%	1.05
SIDEWALK INSPECTION	6.00	6.00	6.00	6.00	0.0%	
STREET ADMINISTRATION	11.00	10.50	8.50	8.50	0.0%	
STREET MAINTENANCE & REPAIR	47.00	41.50	40.50	39.00	-3.7%	(1.50)
MALLS & PLAZAS - MAINTENANCE	9.00	9.40	10.40	10.40	0.0%	
NICOLLET MALL	6.00	6.10				
PW_TMR-Dwntwn Imprvmnt Dstrct						
SPECIAL SERVICE DISTRICTS						
TOTAL	151.00	144.70	129.95	129.95	0.0%	

Positions 2008-2011



Positions by Division



TRANSPORTATION PLANNING & ENGINEERING

EXPENDITURE

Transportation Planning & Engineering is comprised of Transportation Design as well as Right of Way Management, Pavement Management, Utility Connections, the Engineering Lab and Bridge Inspections. Asphalt and Concrete are no longer recorded as inventory transactions and the cost of goods sold is no longer budgeted in these areas.

The total budget for this department in 2011 is \$12.1 million, a 6.4% increase from 2010.

The division added 3 positions, Supervisor Engineering Technician and two Engineering Technicians II to the Design area (in the Capital Improvements fund) and moved two Engineering Tech I positions from the Capital Improvements fund to the Engineering Materials and Testing internal service fund. These changes were made to accommodate workload, thus bringing the total number of positions to 78, an increase of 4 FTE from 2010.

REVENUE

Total revenues for 2011 are budgeted at \$5 million, an increase of 17.3% from 2010. The increase is related to an increase capital project costs in the planned capital program as well as an increase in new permit revenue. Engineering Lab revenue is recorded with cost and related overheads due to the department in the 2011 budget.

FUND ALLOCATION

The Transportation Planning & Engineering division is now funded by the General Fund (17%), the Capital Improvements Fund (70%) and the Engineering Materials and Testing internal service fund (13%).

The General Fund consists of the Right of Way Management, Special Assessments, Pavement Management, Transportation Planners, Utilities Connections and Bridge Inspections.

MAYOR'S RECOMMENDED BUDGET

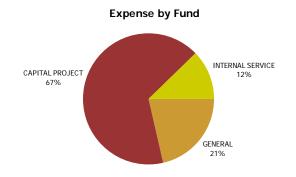
The Mayor recommended one transportation planner position (\$98,000) and \$430,000 in one-time funds for transportation planning expenditures.

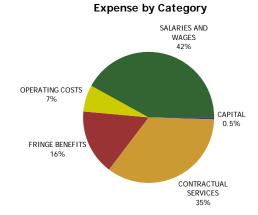
COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's recommendations and further approves an increase in rent charges of \$300 to be funded through existing resources.

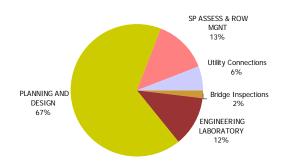
PUBLIC WORKS - TRANSPORTATION PLANNING AND ENGINEERING EXPENSE AND REVENUE INFORMATION

EXPENSE AGENCY	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
OPERATING COSTS		48			0.0%	0
TOTAL AGENCY		48				0
GENERAL SALARIES AND WAGES	748,456	947,980	1,185,693	1,263,272	6.5%	77,579
FRINGE BENEFITS	260,242	351,054	443,520	510,037	15.0%	66,517
CONTRACTUAL SERVICES	304,474	139,617	299,271	752,002	151.3%	452,731
OPERATING COSTS	17,585	22,373	37,301	41,240	10.6%	3,939
CAPITAL	•		7,055	11,400	61.6%	4,345
TOTAL GENERAL	1,330,757	1,461,024	1,972,840	2,577,951	30.7%	605,111
CADITAL DDO IECT						
CAPITAL PROJECT SALARIES AND WAGES	2,583,284	2,778,817	3,038,529	3,171,995	4.4%	133,467
FRINGE BENEFITS	872,549	1,048,108	1,257,805	1,214,726	-3.4%	(43,079)
CONTRACTUAL SERVICES	2,351,806	1,876,002	2,972,459	3,022,218	1.7%	49,759
OPERATING COSTS	106,639	123,139	718,522	623,901	-13.2%	(94,621)
CAPITAL	3,195	,	40,800	47,104	15.5%	6,304
TOTAL CAPITAL PROJECT	5,917,473	5,826,066	8,028,115	8,079,944	0.6%	51,829
INTERNAL SERVICE	504 (44	500.050	4/0.500	(44.450	20.004	404.007
SALARIES AND WAGES	531,614	533,353	462,522	644,458	39.3%	181,936
FRINGE BENEFITS CONTRACTUAL SERVICES	193,226 559,536	214,035 272,814	203,295 492,268	255,704	25.8% -11.8%	52,409 (58,232)
OPERATING COSTS	(276,113)	(13,659)	242,285	434,036 133,549	-44.9%	(108,736)
CAPITAL	(270,113)	(13,037)	242,203	133,347	0.0%	(100,730)
TOTAL INTERNAL SERVICE	1,008,263	1,006,563	1,400,370	1,467,747	4.8%	67,377
ENTERPRISE						_
CONTRACTUAL SERVICES		125			0.0%	0
OPERATING COSTS TOTAL ENTERPRISE		135 135			0.0%	0
TOTAL EXPENSE	8,256,493	8,293,835	11,401,324	12,125,642	6.4%	724,318
	0/200/170	0/2/0/000	,	12,120,012	0	72.70.0
REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
GENERAL			buuget	Adopted	onange	
LICENSE AND PERMITS	18,895	24,330	16,000	26,000	62.5%	10,000
CHARGES FOR SERVICES	433,278	628,378	480,000	530,848	10.6%	50,848
OTHER MISC REVENUES	12	807		100	0.0%	100
TOTAL GENERAL	452,185	653,515	496,000	556,948	12.3%	60,948
CAPITAL PROJECT						
FEDERAL GOVERNMENT		113,485			0.0%	0
LOCAL GOVERNMENT		74,400			0.0%	0
CHARGES FOR SERVICES	4,167,140	5,947,424	2,283,000	2,800,000	22.6%	517,000
CHARGES FOR SALES	258	606		300	0.0%	300
OTHER MISC REVENUES	824	2,394		500	0.0%	500
TOTAL CAPITAL PROJECT	4,168,222	6,138,309	2,283,000	2,800,800	22.7%	517,800
INTERNAL SERVICE						
CHARGES FOR SERVICES	1,065,112	830,165	1,110,000	1,260,678	13.6%	150,678
CHARGES FOR SALES	.,000,112	562,729	350,000	352,000	0.6%	2,000
OTHER MISC REVENUES	4,371	373	222,200	,-30	0.0%	0
TOTAL INTERNAL SERVICE	1,069,483	1,393,267	1,460,000	1,612,678	10.5%	152,678
TOTAL REVENUE	5,689,891	8,185,091	4,239,000	4,970,426	17.3%	731,426

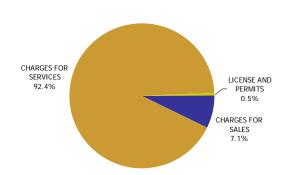




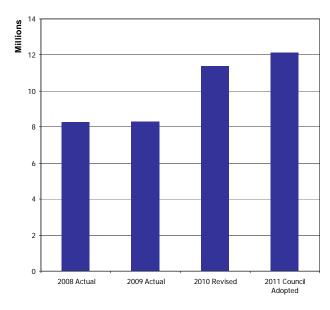
Expense by Division



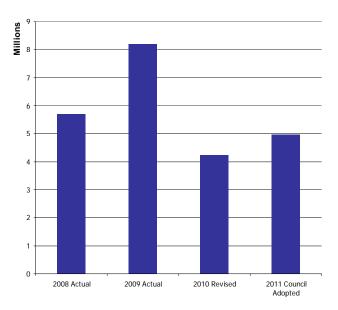
Direct Revenue by Type



Expense 2008 - 2011



Revenue 2008 - 2011

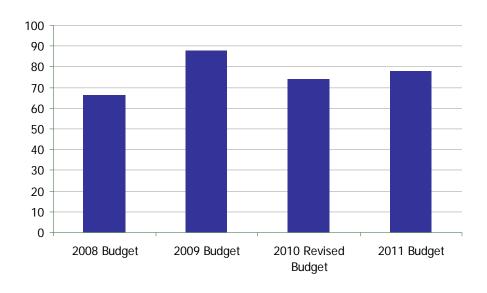


PUBLIC WORKS - TRANSPORTATION PLANNING AND ENGINEERING

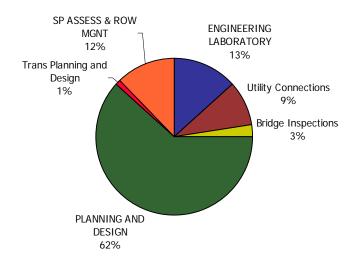
Staffing Information

		Stairing II	HOTHIGHT			
Expense	2008 Budget	2009 Budget	2010 Revised Budget	2011 Budget	% Change	Change
ENGINEERING LABORATORY		13.50	7.50	10.50	40.0%	3.00
Ready Mix Concrete						
Utility Connections	7.00	7.00	7.00	7.00	0.0%	
Bridge Inspections			2.00	2.00	0.0%	
PLANNING AND DESIGN	56.00	56.00	48.00	48.00	0.0%	
Asphalt Distribution		1.00				
Trans Planning and Design				1.00		1.00
SP ASSESS & ROW MGNT	3.00	10.50	9.50	9.50	0.0%	
OTAL	66.00	88.00	74.00	78.00	5.4%	4.00

Positions 2008-2011



Positions by Division



WATER TREATMENT & DISTRIBUTION SERVICES

EXPENDITURE

The 2011 expense budget remains relatively flat from \$48.4 million in 2010 to \$48.4 million in 2011, a decrease of 0.1%.

A total of 10 positions were eliminated bringing the total number of positions to 207 from the 2010 budget of 216.67, a 4.65% decrease. Some of these reductions were completed in 2010, but were not planned for in the 2010 budget and thus are reflected in the 2011 budget. Five positions were filled; the remainder is permit positions.

REVENUE

The 2011 revenue is projected to increase approximately \$11.5 million to \$75.3 million, an overall increase of 18%. In the 2010 budget the revenue was conservatively projected and combined with the commercial meters currently being tested to verify the gallons of water sold, the revenue is projected to increase 10% in 2010 and for 2011 is expected to increase 21.9% over the 2010 budget.

FUND ALLOCATION

The division is funded by the Water enterprise fund. Due to the revenue increases attributable to the commercial meter testing, the Pay-As-You-Go capital activities were increased in 2011 by \$4 million. This increase will be mostly used to restore the water pipe lining activities.

MAYOR'S RECOMMENDED BUDGET

The Mayor recommended one-time funding of \$60,000 for hydrant conversion stations for large events and \$10,000 for a community garden irrigation program.

COUNCIL ADOPTED BUDGET

The Council adopted the Mayor's recommendations. The Council further approves increasing the Water revenue "pay as you go" capital appropriation in the water capital project WTR12 Water Distribution Improvements as follows: 2011, increase from \$1M to \$4M; 2012, increase from \$1.5M to \$5M; 2013, increase from \$1.5M to \$5M; 2014, increase from \$2M to \$5M; and 2015, increase from \$2M to \$5M. In addition, change the funding source for water project WTR23 Treatment Infrastructure Improvements from Water Bonds to Water Revenue for years 2011 through 2015 and update revenue estimates and reserve balances for these changes and current revenue projections. No change in water rate required.

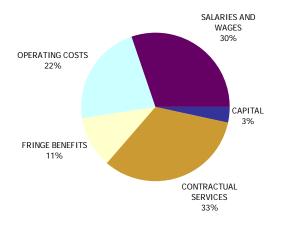
PUBLIC WORKS - WATER TREATMENT & DISTRIBUTION EXPENSE AND REVENUE INFORMATION

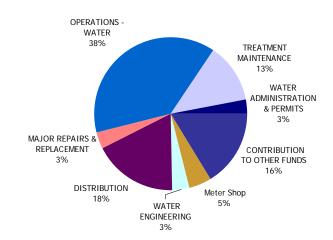
EXPENSE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
AGENCY						
OPERATING COSTS		(47,675)			0.0%	0
TOTAL AGENCY		(47,675)				0
ENTERPRISE						
SALARIES AND WAGES	13,230,373	13,258,317	12,452,265	14,609,015	17.3%	2,156,751
FRINGE BENEFITS	6,000,694	6,456,740	6,455,444	5,446,634	-15.6%	(1,008,810)
CONTRACTUAL SERVICES	18,121,834	17,799,786	22,340,597	15,919,006	-28.7%	(6,421,591)
OPERATING COSTS	15,693,255	16,393,775	6,973,032	10,758,888	54.3%	3,785,856
CAPITAL	12,301	93,094	224,965	1,643,846	630.7%	1,418,881
TOTAL ENTERPRISE	53,058,457	54,001,712	48,446,303	48,377,390	-0.1%	(68,914)
TOTAL EXPENSE	53,058,457	53,954,037	48,446,303	48,377,390	-0.1%	(68,914)

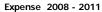
REVENUE	2008 Actual	2009 Actual	2010 Revised Budget	2011 Council Adopted	Percent Change	Change
ENTERPRISE						
SALES AND OTHER TAXE	(0)				0.0%	0
LICENSE AND PERMITS	1,219	1,967	1,000	1,000	0.0%	0
CHARGES FOR SERVICES	62,544,600	66,525,140	63,173,363	75,309,572	19.2%	12,136,209
CHARGES FOR SALES	4,991	7,697	654,000	1,904	-99.7%	(652,096)
SPECIAL ASSESSMENTS		498		510	0.0%	510
OTHER MISC REVENUES	332	33,708			0.0%	0
LONG TERM LIABILITIES PROCEEDS		(5,536,059)			0.0%	0
TOTAL REVENUE	62,551,141	61,032,950	63,828,363	75,312,986	18.0%	11,484,623

Expense by Category

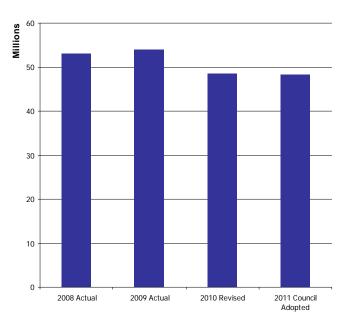
Expense by Division

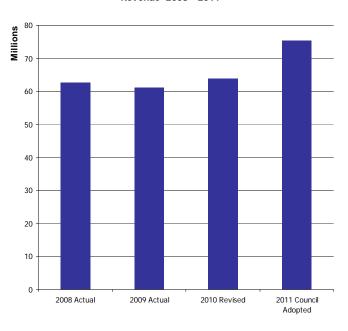






Revenue 2008 - 2011





PUBLIC WORKS - WATER TREATMENT & DISTRIBUTION

Staffing Information

Expense	2008 Budget	2009 Budget	2010 Revised Budget	2011 Budget	% Change	Change
Meter Shop			23.00	22.00	-4.3%	(1.00)
PW - WATER TREATMENT & DISTR.						
TREATMENT MAINTENANCE	59.00	57.00	33.67	30.50	-9.4%	(3.17)
CONTRIBUTION TO OTHER FUNDS						
DISTRIBUTION	91.00	90.00	73.00	68.00	-6.8%	(5.00)
WATER ENGINEERING	13.00	21.00	15.00	14.50	-3.3%	(0.50)
MAJOR REPAIRS & REPLACEMENT				3.00		3.00
OPERATIONS - WATER	82.00	76.75	65.00	63.00	-3.1%	(2.00)
WATER ADMINISTRATION & PERMITS	8.00	8.00	7.00	6.00	-14.3%	(1.00)
OTAL	253.00	252.75	216.67	207.00	-4.5%	(9.67)

Positions by Division

Positions 2008-2011

